

Torres Strait Island Regional Council

Statement of Financial Position

For the period July 2018 to June 2028

Model 1 – Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

| | Original Budget 30 June 2019 \$'000 | Budget Review 30 June 2019 \$'000 | Forecast 30 June 2020 \$'000 | Forecast 30 June 2021 \$'000 | Forecast 30 June 2022 \$'000 | Forecast 30 June 2023 \$'000 | Forecast 30 June 2024 \$'000 | Forecast 30 June 2025 \$'000 | Forecast 30 June 2026 \$'000 | Forecast 30 June 2027 \$'000 | Forecast 30 June 2028 \$'000 |
|--------------------------------------|---|---|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
| Current assets | | | | | | | | | | | |
| Cash assets and cash equivalents | 28,354 | 58,512 | 41,452 | 37,112 | 37,851 | 38,825 | 38,830 | 38,762 | 38,701 | 38,414 | 37,747 |
| Inventories | 256 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 |
| Receivables | 541 | 565 | 572 | 588 | 602 | 617 | 676 | 696 | 714 | 733 | 751 |
| Prepayments | 160 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 |
| Other current assets | 267 | 366 | 366 | 366 | 366 | 366 | 366 | 366 | 366 | 366 | 366 |
| Total current assets | 29,578 | 59,799 | 42,746 | 38,421 | 39,175 | 40,164 | 40,228 | 40,179 | 40,137 | 39,869 | 39,220 |
| Non-current assets | | | | | | | | | | | |
| Property, plant and equipment | 866,747 | 897,825 | 871,904 | 833,690 | 791,261 | 518,153 | 494,095 | 471,405 | 453,827 | 433,510 | 413,713 |
| Intangible assets | 33 | 156 | 151 | 120 | 116 | 117 | 112 | 108 | 108 | 104 | 99 |
| Capital works in progress | - | - | - | - | - | - | - | - | - | - | - |
| Other non-current assets | 8,225 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 |
| Total non-current assets | 875,005 | 907,851 | 881,926 | 843,680 | 801,247 | 528,140 | 504,078 | 481,383 | 463,806 | 443,484 | 423,682 |
| Total assets | 904,583 | 967,650 | 924,672 | 882,101 | 840,421 | 568,304 | 544,306 | 521,563 | 503,943 | 483,354 | 462,902 |
| Current liabilities | | | | | | | | | | | |
| Trade and other payables | 1,815 | 1,906 | 1,940 | 1,993 | 2,043 | 2,081 | 2,096 | 2,149 | 2,196 | 2,251 | 2,301 |
| Borrowings | 63 | 63 | 68 | 37 | - | - | - | - | - | - | - |
| Provisions | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 |
| Total current liabilities | 3,022 | 3,113 | 3,152 | 3,174 | 3,187 | 3,225 | 3,240 | 3,293 | 3,340 | 3,395 | 3,445 |
| Non-current liabilities | | | | | | | | | | | |
| Loans | 108 | 105 | 37 | - | - | - | - | - | - | - | - |
| Provisions | 5,091 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 |
| Total non-current liabilities | 5,199 | 5,403 | 5,335 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 |
| Total liabilities | 8,221 | 8,517 | 8,487 | 8,472 | 8,485 | 8,523 | 8,538 | 8,591 | 8,638 | 8,693 | 8,743 |
| Net community assets | 896,362 | 959,133 | 916,185 | 873,629 | 831,936 | 559,781 | 535,768 | 512,972 | 495,304 | 474,661 | 454,159 |
| Community equity | | | | | | | | | | | |
| Asset revaluation reserve | 386,747 | 413,836 | 417,657 | 417,657 | 417,657 | 422,237 | 422,237 | 422,237 | 426,466 | 426,466 | 426,466 |
| Retained surplus (deficiency) | 509,615 | 545,297 | 498,527 | 455,971 | 414,279 | 137,543 | 113,531 | 90,735 | 68,838 | 48,194 | 27,693 |
| Total community equity | 896,362 | 959,133 | 916,185 | 873,629 | 831,936 | 559,781 | 535,768 | 512,972 | 495,304 | 474,661 | 454,159 |

Torres Strait Island Regional Council

Statement of Cashflow

For the period July 2018 to June 2028

Model 1 – Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

| | Original Budget 30 June 2019 \$'000 | Budget Review 30 June 2019 \$'000 | Forecast 30 June 2020 \$'000 | Forecast 30 June 2021 \$'000 | Forecast 30 June 2022 \$'000 | Forecast 30 June 2023 \$'000 | Forecast 30 June 2024 \$'000 | Forecast 30 June 2025 \$'000 | Forecast 30 June 2026 \$'000 | Forecast 30 June 2027 \$'000 | Forecast 30 June 2028 \$'000 |
|--|---|---|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
| Cash flows from operating activities: | | | | | | | | | | | |
| Receipts from customers | 37,287 | 54,523 | 55,382 | 43,211 | 44,067 | 44,940 | 46,345 | 47,323 | 48,284 | 49,264 | 50,268 |
| Receipt from rental income | 5,569 | 5,399 | 5,325 | 5,392 | 5,460 | 5,460 | - | - | - | - | - |
| Payment to suppliers and employees | (65,509) | (80,828) | (81,480) | (71,088) | (72,821) | (73,965) | (71,358) | (72,896) | (74,346) | (76,059) | (77,959) |
| | (22,653) | (20,905) | (20,773) | (22,484) | (23,293) | (23,566) | (25,013) | (25,573) | (26,063) | (26,795) | (27,691) |
| Interest received | 1,194 | 1,406 | 851 | 627 | 546 | 546 | 546 | 546 | 546 | 546 | 546 |
| Non-capital grants and contributions | 22,171 | 22,722 | 22,612 | 23,064 | 23,524 | 23,994 | 24,472 | 24,959 | 25,456 | 25,963 | 26,478 |
| Finance costs | (15) | (15) | (11) | (6) | (1) | - | - | - | - | - | - |
| Net cash inflow (outflow) from operating activities | 696 | 3,207 | 2,679 | 1,201 | 776 | 974 | 5 | (68) | (61) | (286) | (667) |
| Cash flows from investing activities: | | | | | | | | | | | |
| Payments for property, plant and equipment | (40,108) | (51,606) | (23,202) | (5,472) | - | - | - | - | - | - | - |
| Payments for intangible assets | - | (122) | - | - | - | - | - | - | - | - | - |
| Proceeds from sale of property, plant and equipment | - | 40 | - | - | - | - | - | - | - | - | - |
| Subsidies, donations and contributions for new capital expenditure | 26,564 | 47,058 | 3,527 | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - |
| Net cash inflow (outflow) from investing activities | (13,545) | (4,630) | (19,676) | (5,472) | - | - | - | - | - | - | - |
| Cash flows from financing activities | | | | | | | | | | | |
| Proceeds from borrowings | - | - | - | - | - | - | - | - | - | - | - |
| Repayment of borrowings | (59) | (59) | (63) | (68) | (37) | - | - | - | - | - | - |
| Net cash inflow (outflow) from financing activities | (59) | (59) | (63) | (68) | (37) | - | - | - | - | - | - |
| Net increase (decrease) in cash held | (12,907) | (1,482) | (17,060) | (4,340) | 739 | 974 | 5 | (68) | (61) | (286) | (667) |
| Cash at beginning of reporting period | 41,261 | 59,994 | 58,512 | 41,452 | 37,112 | 37,851 | 38,825 | 38,830 | 38,762 | 38,701 | 38,414 |
| Cash at end of reporting period | 28,354 | 58,512 | 41,452 | 37,112 | 37,851 | 38,825 | 38,830 | 38,762 | 38,701 | 38,414 | 37,747 |
| QTC recommended working capital | 16,378 | 18,127 | 20,381 | 17,787 | 18,218 | 18,501 | 17,843 | 18,237 | 18,598 | 19,028 | 19,502 |
| Variance | 11,976 | 40,385 | 21,071 | 19,325 | 19,633 | 20,324 | 20,987 | 20,525 | 20,102 | 19,386 | 18,245 |

Torres Strait Island Regional Council

Statement of Income and Expenditure

For the period July 2018 to June 2028

Model 1 – Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

| | Original Budget 30 June 2019 \$'000 | Budget Review 30 June 2019 \$'000 | Forecast 30 June 2020 \$'000 | Forecast 30 June 2021 \$'000 | Forecast 30 June 2022 \$'000 | Forecast 30 June 2023 \$'000 | Forecast 30 June 2024 \$'000 | Forecast 30 June 2025 \$'000 | Forecast 30 June 2026 \$'000 | Forecast 30 June 2027 \$'000 | Forecast 30 June 2028 \$'000 |
|---|---|---|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|------------------------------------|
| Revenue | | | | | | | | | | | |
| Recurrent revenue: | | | | | | | | | | | |
| Net rates and utility charges | 1,167 | 1,114 | 1,170 | 1,228 | 1,289 | 1,354 | 1,981 | 2,080 | 2,184 | 2,293 | 2,407 |
| Fees and charges | 3,627 | 3,965 | 3,990 | 4,066 | 4,143 | 4,222 | 4,302 | 4,384 | 4,467 | 4,552 | 4,638 |
| Sales - contract and recoverable works | 27,402 | 34,365 | 45,647 | 33,267 | 33,899 | 34,543 | 35,200 | 35,868 | 36,550 | 37,244 | 37,952 |
| Sales - other | 4,517 | 3,811 | 3,911 | 3,985 | 4,061 | 4,138 | 4,217 | 4,297 | 4,379 | 4,462 | 4,547 |
| Grants, subsidies, contributions and donations | 22,171 | 22,676 | 22,612 | 23,064 | 23,524 | 23,994 | 24,472 | 24,959 | 25,456 | 25,963 | 26,478 |
| Interest received | 1,194 | 1,406 | 851 | 627 | 546 | 546 | 546 | 546 | 546 | 546 | 546 |
| Rental income | 5,569 | 5,399 | 5,325 | 5,392 | 5,460 | 5,460 | - | - | - | - | - |
| Other recurrent income | 667 | 753 | 673 | 681 | 689 | 697 | 706 | 714 | 723 | 732 | 742 |
| Total recurrent revenue | 66,314 | 73,488 | 84,178 | 72,310 | 73,612 | 74,955 | 71,422 | 72,848 | 74,304 | 75,792 | 77,309 |
| Capital revenue: | | | | | | | | | | | |
| Government subsidies and grants | 26,564 | 47,058 | 3,527 | - | - | - | - | - | - | - | - |
| Capital contribution | 25,916 | 25,916 | 6,556 | 6,753 | 6,956 | 7,164 | - | - | - | - | - |
| Total capital revenue | 52,480 | 72,974 | 10,083 | 6,753 | 6,956 | 7,164 | - | - | - | - | - |
| Total income | 118,794 | 146,463 | 94,260 | 79,063 | 80,568 | 82,119 | 71,422 | 72,848 | 74,304 | 75,792 | 77,309 |
| Expenses | | | | | | | | | | | |
| Recurrent expenses: | | | | | | | | | | | |
| Employee benefits | 24,387 | 24,511 | 25,043 | 25,816 | 26,612 | 27,104 | 27,119 | 27,827 | 28,529 | 29,412 | 30,322 |
| Materials and services | 38,984 | 46,271 | 54,957 | 44,075 | 44,994 | 45,634 | 44,079 | 44,947 | 45,688 | 46,525 | 47,509 |
| Depreciation and amortisation | 44,205 | 46,250 | 56,005 | 46,971 | 45,889 | 44,829 | 24,062 | 22,694 | 21,806 | 20,321 | 19,802 |
| Finance costs | 2,140 | 1,726 | 1,525 | 1,257 | 1,265 | 1,266 | 175 | 175 | 176 | 177 | 178 |
| Total recurrent expenses | 109,715 | 118,759 | 137,529 | 118,119 | 118,760 | 118,832 | 95,435 | 95,644 | 96,200 | 96,435 | 97,811 |
| Capital expenses: | | | | | | | | | | | |
| Other capital expenses | 7,500 | 7,460 | 3,500 | 3,500 | 3,500 | 240,022 | - | - | - | - | - |
| Total capital expenses | 7,500 | 7,460 | 3,500 | 3,500 | 3,500 | 240,022 | - | - | - | - | - |
| Total expenses | 117,215 | 126,219 | 141,029 | 121,619 | 122,260 | 358,854 | 95,435 | 95,644 | 96,200 | 96,435 | 97,811 |
| Net operating surplus/(deficit) exc capital and depreciation | 804 | 980 | 2,653 | 1,162 | 740 | 951 | 50 | (102) | (90) | (322) | (699) |
| Net operating surplus/(deficit) inc depreciation | (43,401) | (45,270) | (53,352) | (45,809) | (45,148) | (43,878) | (24,013) | (22,796) | (21,897) | (20,644) | (20,502) |
| Net result attributable to Council | 1,579 | 20,244 | (46,769) | (42,556) | (41,692) | (276,736) | (24,013) | (22,796) | (21,897) | (20,644) | (20,502) |

Torres Strait Island Regional Council

Rates and Utility charges

For the period July 2018 to June 2021

Model 1 – Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

| | Actual 30 June 2018 \$'000 | Budget Review 30 June 2019 \$'000 | Forecast 30 June 2020 \$'000 | Forecast 30 June 2021 \$'000 |
|---|----------------------------------|---|------------------------------------|------------------------------------|
| Rates and utility charges | | | | |
| General rates | - | - | - | - |
| Separate rates | - | - | - | - |
| Levies | 35 | 34 | 36 | 37 |
| Water | 389 | 312 | 328 | 344 |
| Sewerage | 819 | 622 | 653 | 686 |
| Waste management | 161 | 145 | 153 | 160 |
| Other rates and utilities revenue | - | - | - | - |
| Total rates and utility charge revenue | 1,404 | 1,114 | 1,170 | 1,228 |

| | Actual 30 June 2018 \$'000 | Budget Review 30 June 2019 \$'000 | Variance \$'000 | Variance % |
|--|----------------------------------|---|--------------------|---------------|
| Rates and utility charges - value of change | | | | |
| Gross rates and utility charges | 1,404 | 1,114 | -290 | -20.65% |

Torres Strait Island Regional Council

Statement of Changes in Equity

For the period July 2018 to June 2028

Model 1 – Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

| | Total \$'000 | Retained surplus \$'000 | Asset revaluation reserve \$'000 | Other reserves \$'000 |
|---|-----------------|----------------------------|--|--------------------------|
| Balance at 30 Jun 2017 | 905,219 | 518,472 | 386,747 | - |
| Net result for the period | 6,580 | 6,580 | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | 27,089 | - | 27,089 | - |
| Balance at 30 Jun 2018 | 938,889 | 525,052 | 413,836 | - |
| Net result for the period | 20,244 | 20,244 | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | - | - | - | - |
| Balance at 30 Jun 2019 Budget Review | 959,133 | 545,297 | 413,836 | - |
| Net result for the period | (46,769) | (46,769) | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | 3,821 | - | 3,821 | - |
| Balance at 30 Jun 2020 Forecast | 916,185 | 498,527 | 417,657 | - |
| Net result for the period | (42,556) | (42,556) | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | - | - | - | - |
| Balance at 30 Jun 2021 Forecast | 873,629 | 455,971 | 417,657 | - |
| Net result for the period | (41,692) | (41,692) | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | - | - | - | - |
| Balance at 30 Jun 2022 Forecast | 831,936 | 414,279 | 417,657 | - |
| Net result for the period | (276,736) | (276,736) | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | 4,580 | - | 4,580 | - |
| Balance at 30 Jun 2023 Forecast | 559,781 | 137,543 | 422,237 | - |
| Net result for the period | (24,013) | (24,013) | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | - | - | - | - |
| Balance at 30 Jun 2024 Forecast | 535,768 | 113,531 | 422,237 | - |
| Net result for the period | (22,796) | (22,796) | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | - | - | - | - |
| Balance at 30 Jun 2025 Forecast | 512,972 | 90,735 | 422,237 | - |
| Net result for the period | (21,897) | (21,897) | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | 4,229 | - | 4,229 | - |
| Balance at 30 Jun 2026 Forecast | 495,304 | 68,838 | 426,466 | - |
| Net result for the period | (20,644) | (20,644) | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | - | - | - | - |
| Balance at 30 Jun 2027 Forecast | 474,661 | 48,194 | 426,466 | - |
| Net result for the period | (20,502) | (20,502) | - | - |
| Transfers to reserves | - | - | - | - |
| Transfers from reserves | - | - | - | - |
| Asset revaluation adjustment | - | - | - | - |
| Balance at 30 Jun 2028 Forecast | 454,159 | 27,693 | 426,466 | - |



1 error identified—Whole of Council active

Control Panel

1. Select Scenario

Base case ▼

2. Whole of Council or Business Units?

- Whole of Council
- Selected Business Units

3. Select Business Units

- Whole of Council
- [Inactive BU] 2
- [Inactive BU] 3
- [Inactive BU] 4
- [Inactive BU] 5
- [Inactive BU] 6

4. Normalise Results

- Use median cash balance for ratios
- Normalise for selected grant program

NDRRA—operating ▼

5. Print

Print Summary

| Line item | Annual result | | | | | | | | | | | | | | |
|--|----------------|---------------|---------------|----------------|----------------|----------------|---------------|---------------|---------------|------------------|---------------|---------------|---------------|---------------|---------------|
| | Jun-14A | Jun-15A | Jun-16A | Jun-17A | Jun-18A | Jun-19B | Jun-20F | Jun-21F | Jun-22F | Jun-23F | Jun-24F | Jun-25F | Jun-26F | Jun-27F | Jun-28F |
| Income | | | | | | | | | | | | | | | |
| Revenue | | | | | | | | | | | | | | | |
| Operating revenue | | | | | | | | | | | | | | | |
| Net rates, levies and charges | 941 | 1,041 | 1,223 | 1,118 | 1,404 | 1,114 | 1,170 | 1,228 | 1,289 | 1,354 | 1,981 | 2,080 | 2,184 | 2,293 | 2,407 |
| Fees and charges | 921 | 3,499 | 3,082 | 3,394 | 4,502 | 3,965 | 3,990 | 4,066 | 4,143 | 4,222 | 4,302 | 4,384 | 4,467 | 4,552 | 4,638 |
| Rental income | 4,225 | 5,884 | 5,952 | 5,387 | 5,608 | 5,399 | 5,325 | 5,392 | 5,460 | 5,460 | - | - | - | - | - |
| Interest received | 440 | 313 | 440 | 269 | 672 | 1,406 | 851 | 627 | 546 | 546 | 546 | 546 | 546 | 546 | 546 |
| Sales revenue | 24,483 | 24,731 | 27,558 | 46,015 | 54,557 | 38,176 | 49,558 | 37,253 | 37,960 | 38,682 | 39,417 | 40,165 | 40,929 | 41,706 | 42,499 |
| Profit from investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other income | 582 | 1,489 | 1,257 | 576 | 2,235 | 753 | 673 | 681 | 689 | 697 | 706 | 714 | 723 | 732 | 742 |
| Grants, subsidies, contributions and donations | 19,117 | 23,025 | 21,956 | 27,738 | 23,311 | 22,676 | 22,612 | 23,064 | 23,524 | 23,994 | 24,472 | 24,959 | 25,456 | 25,963 | 26,478 |
| Total operating revenue | 50,709 | 59,982 | 61,468 | 84,497 | 92,288 | 73,488 | 84,178 | 72,310 | 73,612 | 74,955 | 71,422 | 72,848 | 74,304 | 75,792 | 77,309 |
| Capital revenue | | | | | | | | | | | | | | | |
| Grants, subsidies, contributions and donations | 52,613 | 16,858 | 20,856 | 45,578 | 49,420 | 72,974 | 10,083 | 6,753 | 6,956 | 7,164 | - | - | - | - | - |
| Total revenue | 103,322 | 76,840 | 82,324 | 130,076 | 141,708 | 146,463 | 94,260 | 79,063 | 80,568 | 82,119 | 71,422 | 72,848 | 74,304 | 75,792 | 77,309 |
| Capital income | | | | | | | | | | | | | | | |
| Total capital income | - | - | - | - | 2,435 | (7,460) | (3,500) | (3,500) | (3,500) | (240,022) | - | - | - | - | - |
| Total income | 103,322 | 76,840 | 82,324 | 130,076 | 144,143 | 139,003 | 90,760 | 75,563 | 77,068 | (157,903) | 71,422 | 72,848 | 74,304 | 75,792 | 77,309 |

| | | | | | | | | | | | | | | | |
|---------------------------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---------------|---------------|---------------|---------------|---------------|
| Expenses | | | | | | | | | | | | | | | |
| Operating expenses | | | | | | | | | | | | | | | |
| Employee benefits | 19,132 | 18,738 | 21,858 | 22,207 | 22,913 | 24,511 | 25,043 | 25,816 | 26,612 | 27,104 | 27,119 | 27,827 | 28,529 | 29,412 | 30,322 |
| Materials and services | 28,074 | 25,812 | 36,815 | 50,186 | 58,015 | 46,271 | 54,957 | 44,075 | 44,994 | 45,634 | 44,079 | 44,947 | 45,688 | 46,525 | 47,509 |
| Finance costs | 81 | 2,783 | 2,926 | 3,975 | 3,351 | 1,726 | 1,525 | 1,257 | 1,265 | 1,266 | 175 | 175 | 176 | 177 | 178 |
| Depreciation and amortisation | 25,482 | 40,065 | 40,675 | 40,791 | 44,953 | 46,250 | 56,005 | 46,971 | 45,889 | 44,829 | 24,062 | 22,694 | 21,806 | 20,321 | 19,802 |
| Other expenses | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total operating expenses | 72,769 | 87,398 | 102,274 | 117,160 | 129,233 | 118,759 | 137,529 | 118,119 | 118,760 | 118,832 | 95,435 | 95,644 | 96,200 | 96,435 | 97,811 |
| Capital expenses | | | | | | | | | | | | | | | |



1 error identified—Whole of Council active

Control Panel

1. Select Scenario

Base case ▼

2. Whole of Council or Business Units?

- Whole of Council
- Selected Business Units

3. Select Business Units

- Whole of Council
- [Inactive BU] 4
- [Inactive BU] 2
- [Inactive BU] 5
- [Inactive BU] 3
- [Inactive BU] 6

4. Normalise Results

- Use median cash balance for ratios
- Normalise for selected grant program

NDRRA—operating ▼

5. Print

Print Summary

| Line item | Annual result | | | | | | | | | | | | | | |
|---|---------------|----------|----------|----------|----------|----------|----------|----------|----------|-----------|----------|----------|----------|----------|----------|
| | Jun-14A | Jun-15A | Jun-16A | Jun-17A | Jun-18A | Jun-19B | Jun-20F | Jun-21F | Jun-22F | Jun-23F | Jun-24F | Jun-25F | Jun-26F | Jun-27F | Jun-28F |
| Total capital expenses | 21,512 | 5,572 | 4,064 | 5,721 | 10,644 | - | - | - | - | - | - | - | - | - | - |
| Total expenses | 94,281 | 92,970 | 106,338 | 122,881 | 139,877 | 118,759 | 137,529 | 118,119 | 118,760 | 118,832 | 95,435 | 95,644 | 96,200 | 96,435 | 97,811 |
| Net result | 9,041 | (16,130) | (24,014) | 7,195 | 4,266 | 20,244 | (46,769) | (42,556) | (41,692) | (276,736) | (24,013) | (22,796) | (21,897) | (20,644) | (20,502) |
| Tax equivalents | | | | | | | | | | | | | | | |
| Net result before tax equivalents | 9,041 | (16,130) | (24,014) | 7,195 | 4,266 | 20,244 | (46,769) | (42,556) | (41,692) | (276,736) | (24,013) | (22,796) | (21,897) | (20,644) | (20,502) |
| Tax equivalents payable | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Net result after tax equivalents | 9,041 | (16,130) | (24,014) | 7,195 | 4,266 | 20,244 | (46,769) | (42,556) | (41,692) | (276,736) | (24,013) | (22,796) | (21,897) | (20,644) | (20,502) |
| Other comprehensive income | | | | | | | | | | | | | | | |
| Items that will not be reclassified to net result | | | | | | | | | | | | | | | |
| Increase (decrease) in asset revaluation surplus | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Miscellaneous comprehensive income | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total other comprehensive income for the year | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total comprehensive income for the year | 9,041 | (16,130) | (24,014) | 7,195 | 4,266 | 20,244 | (46,769) | (42,556) | (41,692) | (276,736) | (24,013) | (22,796) | (21,897) | (20,644) | (20,502) |
| Operating result | | | | | | | | | | | | | | | |
| Operating revenue | 50,709 | 59,982 | 61,468 | 84,497 | 92,288 | 73,488 | 84,178 | 72,310 | 73,612 | 74,955 | 71,422 | 72,848 | 74,304 | 75,792 | 77,309 |
| Operating expenses | 72,769 | 87,398 | 102,274 | 117,160 | 129,233 | 118,759 | 137,529 | 118,119 | 118,760 | 118,832 | 95,435 | 95,644 | 96,200 | 96,435 | 97,811 |
| Operating result | (22,060) | (27,416) | (40,806) | (32,663) | (36,945) | (45,270) | (53,352) | (45,809) | (45,148) | (43,878) | (24,013) | (22,796) | (21,897) | (20,644) | (20,502) |



1 error identified—Whole of Council active

Control Panel

1. Select Scenario

Base case ▼

2. Whole of Council or Business Units?

- Whole of Council
- Selected Business Units

3. Select Business Units

- Whole of Council
- [Inactive BU] 2
- [Inactive BU] 3
- [Inactive BU] 4
- [Inactive BU] 5
- [Inactive BU] 6

4. Normalise Results

- Use median cash balance for ratios
- Normalise for selected grant program

NDRRA—operating ▼

5. Print

Print Summary

| Line item | Annual result | | | | | | | | | | | | | | |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | Jun-14A | Jun-15A | Jun-16A | Jun-17A | Jun-18A | Jun-19B | Jun-20F | Jun-21F | Jun-22F | Jun-23F | Jun-24F | Jun-25F | Jun-26F | Jun-27F | Jun-28F |
| Assets | | | | | | | | | | | | | | | |
| Current assets | | | | | | | | | | | | | | | |
| Internally restricted component | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Externally restricted component | 57 | 59 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Unrestricted component | 17,216 | 14,802 | 15,344 | 30,593 | 59,994 | 58,512 | 41,452 | 37,112 | 37,851 | 38,825 | 38,830 | 38,762 | 38,701 | 38,414 | 37,747 |
| Cash and cash equivalents | 17,273 | 14,861 | 15,344 | 30,593 | 59,994 | 58,512 | 41,452 | 37,112 | 37,851 | 38,825 | 38,830 | 38,762 | 38,701 | 38,414 | 37,747 |
| General trade and other receivables | 9,164 | 13,511 | 10,793 | 10,116 | 11,126 | 565 | 572 | 588 | 602 | 617 | 676 | 696 | 714 | 733 | 751 |
| Internal loans outstanding | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Trade and other receivables | 9,164 | 13,511 | 10,793 | 10,116 | 11,126 | 565 | 572 | 588 | 602 | 617 | 676 | 696 | 714 | 733 | 751 |
| Inventories held for sale | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Inventories held for distribution | 418 | 473 | 306 | 256 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 |
| Land held for development or sale | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Inventories | 418 | 473 | 306 | 256 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 | 284 |
| Tax equivalent assets | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Prepayments | - | - | 162 | 160 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 | 72 |
| Other current assets | 98 | 152 | 177 | 267 | 366 | 366 | 366 | 366 | 366 | 366 | 366 | 366 | 366 | 366 | 366 |
| Other current assets | 98 | 152 | 339 | 427 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 | 438 |
| Non-current assets held for sale | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total current assets | 26,953 | 28,997 | 26,782 | 41,391 | 71,842 | 59,799 | 42,746 | 38,421 | 39,175 | 40,164 | 40,228 | 40,179 | 40,137 | 39,869 | 39,220 |
| Non-current assets | | | | | | | | | | | | | | | |
| Land held for development for sale | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Inventories | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| General trade and other receivables | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Internal loans outstanding | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Trade and other receivables | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Joint ventures & associates | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Controlled entities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |



1 error identified—Whole of Council active

Control Panel

1. Select Scenario

Base case ▼

2. Whole of Council or Business Units?

- Whole of Council
- Selected Business Units

3. Select Business Units

- Whole of Council
- [Inactive BU] 2
- [Inactive BU] 3
- [Inactive BU] 4
- [Inactive BU] 5
- [Inactive BU] 6

4. Normalise Results

- Use median cash balance for ratios
- Normalise for selected grant program

NDRRA—operating ▼

5. Print

[Print Summary](#)

| Line item | Annual result | | | | | | | | | | | | | | |
|----------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | Jun-14A | Jun-15A | Jun-16A | Jun-17A | Jun-18A | Jun-19B | Jun-20F | Jun-21F | Jun-22F | Jun-23F | Jun-24F | Jun-25F | Jun-26F | Jun-27F | Jun-28F |
| Other investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Investment property | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Land | 630 | 567 | 567 | 520 | 520 | 520 | 520 | 520 | 520 | 520 | 520 | 520 | 520 | 520 | 520 |
| Land improvements | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Buildings | 344,919 | 326,806 | 310,532 | 361,466 | 362,606 | 352,623 | 333,232 | 313,084 | 293,240 | 37,719 | 34,536 | 31,495 | 29,124 | 26,751 | 24,522 |
| Plant & equipment | 4,296 | 3,182 | 2,969 | 2,662 | 2,288 | 3,483 | 2,767 | 2,051 | 1,608 | 1,293 | 964 | 672 | 426 | 283 | 149 |
| Furniture & fittings | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Roads, drainage & bridge network | 143,601 | 147,116 | 145,587 | 200,110 | 175,628 | 185,824 | 180,551 | 174,648 | 169,000 | 164,250 | 159,120 | 154,494 | 150,801 | 146,569 | 142,375 |
| Water | 83,210 | 78,787 | 75,641 | 122,984 | 121,118 | 138,974 | 148,652 | 142,689 | 135,348 | 130,327 | 123,379 | 116,700 | 112,007 | 105,503 | 99,158 |
| Sewerage | 88,052 | 83,552 | 79,071 | 145,260 | 143,936 | 148,633 | 147,823 | 143,152 | 136,207 | 130,477 | 123,914 | 117,768 | 112,666 | 107,322 | 102,111 |
| Miscellaneous | 19,789 | 17,664 | 18,460 | 29,342 | 57,370 | 67,768 | 58,359 | 57,546 | 55,337 | 53,567 | 51,662 | 49,756 | 48,283 | 46,563 | 44,878 |
| Work in progress | 3,606 | 7,950 | 12,267 | 5,973 | 10,373 | - | - | - | - | - | - | - | - | - | - |
| Property, plant & equipment | 688,103 | 665,624 | 645,094 | 868,318 | 873,839 | 897,825 | 871,904 | 833,690 | 791,261 | 518,153 | 494,095 | 471,405 | 453,827 | 433,510 | 413,713 |
| Intangible assets | 1,199 | 1,014 | 678 | 463 | 248 | 156 | 151 | 120 | 116 | 117 | 112 | 108 | 108 | 104 | 99 |
| Other non-current assets | 2,589 | 4,999 | 5,704 | 8,225 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 | 9,870 |
| Other non-current assets | 3,788 | 6,013 | 6,382 | 8,688 | 10,118 | 10,026 | 10,021 | 9,990 | 9,986 | 9,987 | 9,983 | 9,978 | 9,979 | 9,974 | 9,969 |
| Total non-current assets | 691,891 | 671,637 | 651,476 | 877,006 | 883,957 | 907,851 | 881,926 | 843,680 | 801,247 | 528,140 | 504,078 | 481,383 | 463,806 | 443,484 | 423,682 |
| Total assets | 718,844 | 700,634 | 678,258 | 918,397 | 955,799 | 967,650 | 924,672 | 882,101 | 840,421 | 568,304 | 544,306 | 521,563 | 503,943 | 483,354 | 462,902 |

| Liabilities | | | | | | | | | | | | | | | |
|----------------------------|-------|-------|-------|-------|--------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Current liabilities | | | | | | | | | | | | | | | |
| Overdraft | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Employee payables | 1,926 | 2,148 | 2,296 | 2,330 | 2,187 | 940 | 958 | 990 | 1,021 | 1,040 | 1,037 | 1,067 | 1,094 | 1,128 | 1,160 |
| Other payables | 4,584 | 3,166 | 4,645 | 4,330 | 8,054 | 966 | 982 | 1,003 | 1,022 | 1,041 | 1,058 | 1,081 | 1,102 | 1,123 | 1,141 |
| Trade and other payables | 6,510 | 5,314 | 6,941 | 6,661 | 10,240 | 1,906 | 1,940 | 1,993 | 2,043 | 2,081 | 2,096 | 2,149 | 2,196 | 2,251 | 2,301 |
| Loans | 44 | 45 | 124 | 56 | 60 | 63 | 68 | 37 | - | - | - | - | - | - | - |
| Finance leases | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |



1 error identified—Whole of Council active

Control Panel

1. Select Scenario

Base case ▼

2. Whole of Council or Business Units?

- Whole of Council
- Selected Business Units

3. Select Business Units

- Whole of Council
- [Inactive BU] 4
- [Inactive BU] 2
- [Inactive BU] 5
- [Inactive BU] 3
- [Inactive BU] 6

4. Normalise Results

- Use median cash balance for ratios
- Normalise for selected grant program

NDRRA—operating ▼

5. Print

Print Summary

| Line item | Annual result | | | | | | | | | | | | | | |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | Jun-14A | Jun-15A | Jun-16A | Jun-17A | Jun-18A | Jun-19B | Jun-20F | Jun-21F | Jun-22F | Jun-23F | Jun-24F | Jun-25F | Jun-26F | Jun-27F | Jun-28F |
| Borrowings | 44 | 45 | 124 | 56 | 60 | 63 | 68 | 37 | - | - | - | - | - | - | - |
| Employee | 796 | 861 | 1,038 | 955 | 1,097 | 955 | 955 | 955 | 955 | 955 | 955 | 955 | 955 | 955 | 955 |
| Restoration & rehabilitation | - | - | - | 189 | 241 | 189 | 189 | 189 | 189 | 189 | 189 | 189 | 189 | 189 | 189 |
| Restructuring | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Provisions | 796 | 861 | 1,038 | 1,144 | 1,338 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 | 1,144 |
| Tax equivalent liabilities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other current liabilities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total current liabilities | 7,350 | 6,220 | 8,103 | 7,861 | 11,638 | 3,113 | 3,152 | 3,174 | 3,187 | 3,225 | 3,240 | 3,293 | 3,340 | 3,395 | 3,445 |
| Non-current liabilities | | | | | | | | | | | | | | | |
| Trade and other payables | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Loans | 378 | 333 | 282 | 227 | 168 | 105 | 37 | - | - | - | - | - | - | - | - |
| Finance leases | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowings | 378 | 333 | 282 | 227 | 168 | 105 | 37 | - | - | - | - | - | - | - | - |
| Employee | 275 | 306 | 286 | 354 | 310 | 451 | 451 | 451 | 451 | 451 | 451 | 451 | 451 | 451 | 451 |
| Restoration & rehabilitation | 2,947 | 3,915 | 3,742 | 4,737 | 4,795 | 4,847 | 4,847 | 4,847 | 4,847 | 4,847 | 4,847 | 4,847 | 4,847 | 4,847 | 4,847 |
| Restructuring | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Provisions | 3,222 | 4,221 | 4,028 | 5,091 | 5,104 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 |
| Other non-current liabilities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total non-current liabilities | 3,600 | 4,554 | 4,310 | 5,317 | 5,272 | 5,403 | 5,335 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 | 5,298 |
| Total liabilities | 10,950 | 10,774 | 12,413 | 13,178 | 16,910 | 8,517 | 8,487 | 8,472 | 8,485 | 8,523 | 8,538 | 8,591 | 8,638 | 8,693 | 8,743 |
| Net community assets | 707,894 | 689,860 | 665,845 | 905,219 | 938,889 | 959,133 | 916,185 | 873,629 | 831,936 | 559,781 | 535,768 | 512,972 | 495,304 | 474,661 | 454,159 |



1 error identified—Whole of Council active

Control Panel

1. Select Scenario

Base case ▼

2. Whole of Council or Business Units?

- Whole of Council
- Selected Business Units

3. Select Business Units

- Whole of Council
- [Inactive BU] 4
- [Inactive BU] 2
- [Inactive BU] 5
- [Inactive BU] 3
- [Inactive BU] 6

4. Normalise Results

- Use median cash balance for ratios
- Normalise for selected grant program

NDRRA—operating ▼

5. Print

Print Summary

| Line item | Annual result | | | | | | | | | | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | Jun-14A | Jun-15A | Jun-16A | Jun-17A | Jun-18A | Jun-19B | Jun-20F | Jun-21F | Jun-22F | Jun-23F | Jun-24F | Jun-25F | Jun-26F | Jun-27F | Jun-28F |
| Community equity | | | | | | | | | | | | | | | |
| Asset revaluation surplus | 159,140 | 154,269 | 154,269 | 386,747 | 413,836 | 413,836 | 417,657 | 417,657 | 417,657 | 422,237 | 422,237 | 422,237 | 426,466 | 426,466 | 426,466 |
| Retained surplus | 548,754 | 535,591 | 511,576 | 518,472 | 525,052 | 545,297 | 498,527 | 455,971 | 414,279 | 137,543 | 113,531 | 90,735 | 68,838 | 48,194 | 27,693 |
| Total community equity | 707,894 | 689,860 | 665,845 | 905,219 | 938,889 | 959,133 | 916,185 | 873,629 | 831,936 | 559,781 | 535,768 | 512,972 | 495,304 | 474,661 | 454,159 |
| Reconciliation | | | | | | | | | | | | | | | |
| Net community assets to community equity | - | - | - | - | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |



1 error identified—Whole of Council active

Control Panel

1. Select Scenario

Base case ▼

2. Whole of Council or Business Units?

- Whole of Council
- Selected Business Units

3. Select Business Units

- Whole of Council
- [Inactive BU] 2
- [Inactive BU] 3
- [Inactive BU] 4
- [Inactive BU] 5
- [Inactive BU] 6

4. Normalise Results

- Use median cash balance for ratios
- Normalise for selected grant program

NDRRA—operating ▼

5. Print

[Print Summary](#)

| Line item | Annual result | | | | | | | | | | | | | | |
|---|----------------|----------------|----------------|--------------|---------------|----------------|-----------------|----------------|------------|------------|----------|-------------|-------------|--------------|--------------|
| | Jun-14A | Jun-15A | Jun-16A | Jun-17A | Jun-18A | Jun-19B | Jun-20F | Jun-21F | Jun-22F | Jun-23F | Jun-24F | Jun-25F | Jun-26F | Jun-27F | Jun-28F |
| Cash flows from operating activities | | | | | | | | | | | | | | | |
| Receipts from customers | 29,291 | 26,833 | 38,244 | 54,291 | 63,390 | 54,523 | 55,382 | 43,211 | 44,067 | 44,940 | 46,345 | 47,323 | 48,284 | 49,264 | 50,268 |
| Payments to suppliers and employees | (43,576) | (45,973) | (56,587) | (72,512) | (77,277) | (80,828) | (81,480) | (71,088) | (72,821) | (73,965) | (71,358) | (72,896) | (74,346) | (76,059) | (77,959) |
| Payments for land held as inventory | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds from sale of land held as inventory | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividend received | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Interest received | 440 | 313 | 440 | 269 | 672 | 1,406 | 851 | 627 | 546 | 546 | 546 | 546 | 546 | 546 | 546 |
| Rental income | - | - | - | - | - | 5,399 | 5,325 | 5,392 | 5,460 | 5,460 | - | - | - | - | - |
| Non-capital grants and contributions | 19,117 | 23,025 | 21,956 | 27,738 | 23,311 | 22,722 | 22,612 | 23,064 | 23,524 | 23,994 | 24,472 | 24,959 | 25,456 | 25,963 | 26,478 |
| Borrowing costs | (29) | (26) | (25) | (23) | (19) | (15) | (11) | (6) | (1) | - | - | - | - | - | - |
| Tax equivalents paid to General | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Dividend paid to General | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Payment of provision | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other cash flows from operating activities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Net cash inflow from operating activities | 5,243 | 4,172 | 4,028 | 9,763 | 10,077 | 3,207 | 2,679 | 1,201 | 776 | 974 | 5 | (68) | (61) | (286) | (667) |
| Cash flows from investing activities | | | | | | | | | | | | | | | |
| Payments for property, plant and equipment | (6,962) | (13,876) | (12,686) | (19,795) | (13,995) | (51,606) | (23,202) | (5,472) | - | - | - | - | - | - | - |
| Payments for intangible assets | (258) | - | - | - | - | (122) | - | - | - | - | - | - | - | - | - |
| Net movement in loans and advances | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds from sale of property, plant and equipment | 94 | 54 | 81 | 1,104 | 172 | 40 | - | - | - | - | - | - | - | - | - |
| Grants, subsidies, contributions and donations | 4,903 | 7,147 | 8,926 | 24,007 | 32,890 | 47,058 | 3,527 | - | - | - | - | - | - | - | - |
| Other cash flows from investing activities | 68 | 135 | 178 | 221 | 311 | - | - | - | - | - | - | - | - | - | - |
| Net cash inflow from investing activities | (2,155) | (6,540) | (3,501) | 5,537 | 19,378 | (4,630) | (19,676) | (5,472) | - | - | - | - | - | - | - |
| Cash flows from financing activities | | | | | | | | | | | | | | | |
| Proceeds from borrowings | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Repayment of borrowings | (41) | (44) | (44) | (51) | (55) | (59) | (63) | (68) | (37) | - | - | - | - | - | - |
| Repayments made on finance leases | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |



1 error identified—Whole of Council active

Control Panel

1. Select Scenario

Base case ▼

2. Whole of Council or Business Units?

- Whole of Council
- Selected Business Units

3. Select Business Units

- Whole of Council
- [Inactive BU] 2
- [Inactive BU] 3
- [Inactive BU] 4
- [Inactive BU] 5
- [Inactive BU] 6

4. Normalise Results

- Use median cash balance for ratios
- Normalise for selected grant program

NDRRA—operating ▼

5. Print

Print Summary

| Line item | Annual result | | | | | | | | | | | | | | |
|---|---------------|---------|---------|---------|---------|---------|----------|---------|---------|---------|---------|---------|---------|---------|---------|
| | Jun-14A | Jun-15A | Jun-16A | Jun-17A | Jun-18A | Jun-19B | Jun-20F | Jun-21F | Jun-22F | Jun-23F | Jun-24F | Jun-25F | Jun-26F | Jun-27F | Jun-28F |
| Net cash inflow from financing activities | (41) | (44) | (44) | (51) | (55) | (59) | (63) | (68) | (37) | - | - | - | - | - | - |
| Total cash flows | <hr/> | | | | | | | | | | | | | | |
| Net increase in cash and cash equivalent held | 3,047 | (2,412) | 483 | 15,250 | 29,401 | (1,482) | (17,060) | (4,340) | 739 | 974 | 5 | (68) | (61) | (286) | (667) |
| Opening cash and cash equivalents | 14,226 | 17,273 | 14,861 | 15,344 | 30,594 | 59,994 | 58,512 | 41,452 | 37,112 | 37,851 | 38,825 | 38,830 | 38,762 | 38,701 | 38,414 |
| Closing cash and cash equivalents | 17,273 | 14,861 | 15,344 | 30,594 | 59,994 | 58,512 | 41,452 | 37,112 | 37,851 | 38,825 | 38,830 | 38,762 | 38,701 | 38,414 | 37,747 |
| Reconciliation | <hr/> | | | | | | | | | | | | | | |
| Closing cash balance to Statement of Financial Position | - | - | - | (0) | - | - | - | - | - | - | - | - | - | - | - |



1 error identified—Whole of Council active

Control Panel

1. **Select Scenario**
Base case

2. **Whole of Council or Business Units?**
 Whole of Council
 Selected Business Units

3. **Select Business Units**
 Whole of Council
 [Inactive BU] 4
 [Inactive BU] 2
 [Inactive BU] 3
 [Inactive BU] 5
 [Inactive BU] 6

4. **Normalise Results**
 Use median cash balance for ratios
 Normalise for selected grant program
 NDRRA—operating

5. **Print**
Print Summary

| Line item | Annual result | | | | | | | | | | | | | | |
|---------------------------------------|---------------|---------|---------|---------|---------|---------|----------|----------|----------|-----------|----------|----------|----------|----------|----------|
| | Jun-14A | Jun-15A | Jun-16A | Jun-17A | Jun-18A | Jun-19B | Jun-20F | Jun-21F | Jun-22F | Jun-23F | Jun-24F | Jun-25F | Jun-26F | Jun-27F | Jun-28F |
| Asset revaluation surplus | | | | | | | | | | | | | | | |
| Opening balance | | | | | | 413,836 | 413,836 | 417,657 | 417,657 | 417,657 | 422,237 | 422,237 | 422,237 | 426,466 | 426,466 |
| Net result | | | | | | na | na | na | na | na | na | na | na | na | na |
| Increase in asset revaluation surplus | | | | | | - | 3,821 | - | - | 4,580 | - | - | 4,229 | - | - |
| Internal payments made | | | | | | na | na | na | na | na | na | na | na | na | na |
| Closing balance | | | | | 413,836 | 413,836 | 417,657 | 417,657 | 417,657 | 422,237 | 422,237 | 422,237 | 426,466 | 426,466 | 426,466 |
| Retained surplus | | | | | | | | | | | | | | | |
| Opening balance | | | | | | 525,052 | 545,297 | 498,527 | 455,971 | 414,279 | 137,543 | 113,531 | 90,735 | 68,838 | 48,194 |
| Net result | | | | | | 20,244 | (46,769) | (42,556) | (41,692) | (276,736) | (24,013) | (22,796) | (21,897) | (20,644) | (20,502) |
| Increase in asset revaluation surplus | | | | | | na | na | na | na | na | na | na | na | na | na |
| Internal payments made | | | | | | - | - | - | - | - | - | - | - | - | - |
| Closing balance | | | | | 525,052 | 545,297 | 498,527 | 455,971 | 414,279 | 137,543 | 113,531 | 90,735 | 68,838 | 48,194 | 27,693 |
| Total | | | | | | | | | | | | | | | |
| Opening balance | | | | | | 938,889 | 959,133 | 916,185 | 873,629 | 831,936 | 559,781 | 535,768 | 512,972 | 495,304 | 474,661 |
| Net result | | | | | | 20,244 | (46,769) | (42,556) | (41,692) | (276,736) | (24,013) | (22,796) | (21,897) | (20,644) | (20,502) |
| Increase in asset revaluation surplus | | | | | | - | 3,821 | - | - | 4,580 | - | - | 4,229 | - | - |
| Internal payments made | | | | | | - | - | - | - | - | - | - | - | - | - |
| Closing balance | | | | | 938,889 | 959,133 | 916,185 | 873,629 | 831,936 | 559,781 | 535,768 | 512,972 | 495,304 | 474,661 | 454,159 |

| Project details | | | | | 2018/2019 Capital Budget Review | | | | | Own Source Funding | | | Other Funding Streams | | | External Funding | | | | Cash Position | | | | | | |
|--|--|----------|------------|-------------------|---------------------------------|--------------|--------------------|------------------------------|--|-------------------------------|-----------------------------|---|-----------------------|----------------|---------|------------------|------------------|-----------------------|--------------------|---------------------|------------------------|---------------------------------------|---|---|--|---|
| Task Description | | Location | PPE | Division | Responsible Person | Capital Type | % Complete 31/7/18 | % Complete Financial 31/7/18 | Total Project Budget (Life of Project) | Capital Budget 18/19 Approved | Capital Budget Review 18/19 | Budget Expenditure - Future Years 19/20 & 20/21 | Revenue | TSRA \$ for \$ | Total | Donated Assets | Insurance Claims | Funding Opportunities | Grants & Subsidies | QTC Loan Borrowings | Total External Funding | External Funding Received prior years | External Funding 18/19 Received 31/7/18 | External Funding yet to be received 18/19 | External Funding to be received future years (July 2019 onwards) | Cash Position Committed Cash To Complete Projects as at 31/7/18 |
| Lot 75 Saibai House - Insurance Claim | | Saibai | Bcomm | Housing | GEOFF | New | 40% | 89% | 935,073 | - | 98,578 | - | - | - | - | - | 935,073 | - | - | - | - | - | - | - | - | - |
| Social Housing Donated Assets - Department of Housing-17/18 | | Various | Bcomm | Housing | JOHNC | Renewal | 0% | 0% | 6,365,400 | 6,365,400 | 6,365,400 | - | - | - | - | 6,365,400 | - | - | - | - | - | - | - | - | - | - |
| Ugar Community Hall Upgrade | | Ugar | Bcorp | Business Services | GEOFF | Upgrade | 5% | 99% | 805,000 | 205,000 | 6,023 | - | 205,000 | 300,000 | 505,000 | - | - | - | 300,000 | - | 300,000 | 300,000 | - | - | - | 805,000 |
| St Pauls Community Hall | | St Pauls | Bcorp | Business Services | BRUCER | New | 76% | 62% | 580,285 | 219,580 | 219,580 | - | 580,285 | - | 580,285 | - | - | - | - | - | - | - | - | - | - | 580,285 |
| Hammond OSC Upgrade (fromerly Aragon) | | Hammond | Bcorp | Business Services | MARYG | Upgrade | 0% | 0% | 32,875 | 32,875 | 32,875 | - | 32,875 | - | 32,875 | - | - | - | - | - | - | - | - | - | - | 32,875 |
| Work for Queensland Program -Mabiug Community Hall (R.2) | | Mabiug | Bcorp | Business Services | GEOFF | Renewal | 0% | 97% | 85,000 | - | 2,173 | - | - | - | - | - | - | 85,000 | - | 85,000 | 42,500 | - | - | 42,500 | 2,173 | |
| Work for Queensland Program - Mer Community Hall (R.2) | | Mer | Bcorp | Business Services | GEOFF | Renewal | 0% | 28% | 38,000 | 12,358 | 27,292 | - | - | - | - | - | - | 38,000 | - | 38,000 | 19,000 | - | - | 19,000 | 38,000 | |
| Work for Queensland Program - Workshops (R.2) | | Various | Bcorp | Business Services | GEOFF | Renewal | 0% | 19% | 225,000 | 170,210 | 181,495 | - | - | - | - | - | - | 225,000 | - | 225,000 | 112,500 | - | - | 112,500 | 225,000 | |
| Work for Queensland Program - R2- Erub Guesthouse Windsock (R.2) | | Erub | Bcorp | Business Services | GEOFF | Renewal | 0% | 100% | 94,892 | - | - | - | 14,892 | - | 14,892 | - | - | 80,000 | - | 80,000 | 40,000 | - | - | 40,000 | 94,892 | |
| Work for Queensland Program - R2- Badu Police Station (R.2) | | Badu | Bcorp | Business Services | GEOFF | Renewal | 0% | 0% | 50,000 | 50,000 | 50,000 | - | - | - | - | - | - | 50,000 | - | 50,000 | 25,000 | - | - | 25,000 | 50,000 | |
| Work for Queensland Program - R2- Poruma Council Office (R.2) | | Poruma | Bcorp | Business Services | GEOFF | Renewal | 0% | 98% | 60,000 | - | 905 | - | - | - | - | - | - | 60,000 | - | 60,000 | 30,000 | - | - | 30,000 | 2,860 | |
| Work for Queensland Program - Dauan Guesthouse (R.2) | | Dauan | Bcorp | Business Services | GEOFF | Renewal | 0% | 2% | 150,000 | 117,034 | 147,034 | - | - | - | - | - | - | 150,000 | - | 150,000 | 75,000 | - | - | 75,000 | 150,000 | |
| Work for Queensland Program - lama Guesthouse (R.2) | | lama | Bcorp | Business Services | GEOFF | Renewal | 0% | 75% | 60,000 | 48,000 | 15,077 | - | - | - | - | - | - | 60,000 | - | 60,000 | 30,000 | - | - | 30,000 | 60,000 | |
| Work for Queensland Program - Poruma Guesthouse (R.2) | | Poruma | Bcorp | Business Services | GEOFF | Renewal | 0% | 0% | 350,000 | 280,000 | 350,000 | - | - | - | - | - | - | 350,000 | - | 350,000 | 175,000 | - | - | 175,000 | 350,000 | |
| Minor Instrstructure Fund - TSRA - Airport Waiting Shed - Badu (Roof & Structure) | | Badu | Bcorp | Business Services | GEOFF | Renewal | 0% | 0% | 44,958 | 22,479 | 44,958 | - | 22,479 | - | 22,479 | - | - | - | 44,958 | - | 44,958 | - | - | 44,958 | 44,958 | |
| Staff Accommodation Lot 224 Hammond (CE House) (Fencing & Internal Upgrade) as per resolutio | | Hammond | Bcorp | Business Services | JOHNC | Renewal | 0% | 0% | 190,000 | 38,000 | 190,000 | - | - | - | - | - | - | 190,000 | - | - | - | - | - | - | - | 190,000 |
| Badu Childcare Centre Shade Structure - 15/16 Surplus Funds - Walkways | | Badu | Bcorp | Business Services | MARYG | New | 0% | 100% | 95,077 | - | - | - | 95,077 | - | 95,077 | - | - | - | - | - | - | - | - | - | - | - |
| St Pauls Community Hall (WIP) (Cr Top15) | | St Pauls | Bcorp | Business Services | N/A | New | 0% | 0% | 530,000 | 530,000 | 529,351 | - | 53,000 | - | 53,000 | - | - | 477,000 | - | - | - | - | - | - | - | 53,000 |
| Kubin Community Hall (Cr Top15) | | Kubin | Bcorp | Business Services | N/A | Renewal | 0% | 0% | 65,000 | 65,000 | 65,000 | - | 6,500 | - | 6,500 | - | - | 58,500 | - | - | - | - | - | - | - | 6,500 |
| Masig Builders Workshop Relocation (Cr Top15) | | Masig | Bcorp | Business Services | N/A | Renewal | 0% | 0% | 180,000 | 180,000 | 180,000 | - | 18,000 | - | 18,000 | - | - | 162,000 | - | - | - | - | - | - | - | 18,000 |
| Mabiug Community Hall (Cr Top15) | | Mabiug | Bcorp | Business Services | N/A | Renewal | 0% | 4% | 180,000 | - | 173,483 | - | 18,000 | - | 18,000 | - | - | 162,000 | - | - | - | - | - | - | - | 18,000 |
| Mer Public Toilets Construction - Works for Qld (R.1) (Cr Top15) | | Mer | Bcorp | Business Services | GEOFF | New | 5% | 97% | 255,846 | 0 | 8,253 | - | 12,087 | - | 12,087 | - | - | 243,759 | - | 243,759 | 243,759 | - | - | - | 8,253 | |
| lama Drainage Upgrade (Cr Top15) | | lama | Bcorp | Business Services | DAVIDB | Renewal | 0% | 11% | 50,000 | 32,397 | 44,458 | - | 50,000 | - | 50,000 | - | - | - | - | - | - | - | - | - | - | 50,000 |
| Hammond Workshop Shelter (Cr Top15) | | Hammond | Bcorp | Business Services | N/A | Renewal | 0% | 0% | 240,000 | 240,000 | 240,000 | - | 24,000 | - | 24,000 | - | - | 216,000 | - | - | - | - | - | - | - | 24,000 |
| Building Corporate - General-2018/19 | | Various | Bcorp | Business Services | ANDREWH | Renewal | 0% | 0% | 400,000 | 400,000 | 400,000 | - | 400,000 | - | 400,000 | - | - | - | - | - | - | - | - | - | - | 400,000 |
| Building Corporate - Leased & Licenced 2018/19 | | Various | Bcorp | Business Services | ANDREWH | Renewal | 0% | 0% | 300,000 | 300,000 | 300,000 | - | 300,000 | - | 300,000 | - | - | - | - | - | - | - | - | - | - | 300,000 |
| WHS Audit Emergency Works 2018/19 | | Various | Bcorp | Business Services | ANDREWH | Renewal | 0% | 0% | 500,000 | 500,000 | 500,000 | - | 500,000 | - | 500,000 | - | - | - | - | - | - | - | - | - | - | 500,000 |
| Ugar Fuel Bower Ugar Safe Access | | Ugar | Fleet | Business Services | SUEA | New | 0% | 4% | 572,718 | 229,087 | 551,661 | - | - | - | - | - | - | 572,718 | - | 572,718 | - | - | 572,718 | - | 572,718 | |
| Fleet 2018-2019 | | Various | Fleet | Business Services | SUEA | Renewal | 0% | 3% | 650,000 | 650,000 | 627,270 | - | 650,000 | - | 650,000 | - | - | - | - | - | - | - | - | - | - | 650,000 |
| Fuel Facility Mer 2018-2019 | | Mer | Fleet | Business Services | SUEA | New | 0% | 0% | 572,717 | 572,717 | 572,717 | - | 572,717 | - | 572,717 | - | - | - | - | - | - | - | - | - | - | 572,717 |
| Building Better Regions Fund - Digital Expansion - Funding Opportunity | | Various | ITC | Business Services | N/A | New | 0% | 0% | - | 15,619,412 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| St Pauls Stadium | | St Pauls | Recreation | Business Services | GEOFF | Upgrade | 0% | 100% | 257,000 | - | - | - | 57,000 | - | 57,000 | - | - | 200,000 | - | 200,000 | 200,000 | - | - | - | - | - |
| Work for Queensland Program - lama Sporting Complex (R.2) | | lama | Recreation | Business Services | GEOFF | Renewal | 0% | 87% | 250,000 | 159,687 | 31,501 | - | - | - | - | - | - | 250,000 | - | 250,000 | 125,000 | - | - | 125,000 | 250,000 | |
| Work for Queensland Program - St Pauls Stadium (R.2) | | St Pauls | Recreation | Business Services | GEOFF | Renewal | 0% | 5% | 250,000 | 212,500 | 238,180 | - | - | - | - | - | - | 250,000 | - | 250,000 | 125,000 | - | - | 125,000 | 250,000 | |
| Work for Queensland Program - Ugar Stadium (R.2) | | Ugar | Recreation | Business Services | GEOFF | Renewal | 0% | 1% | 85,000 | 68,000 | 84,239 | - | - | - | - | - | - | 85,000 | - | 85,000 | 42,500 | - | - | 42,500 | 85,000 | |
| Warraber Stadium Roof - Works for Qld (R.1) (Cr Top15) | | Warraber | Recreation | Business Services | GEOFF | Renewal | 5% | 99% | 666,845 | - | 9,417 | - | - | - | - | - | - | 666,845 | - | 666,845 | 666,845 | - | - | - | 666,845 | |
| Badu Stadium - Works for Qld (R.1) (Cr Top15) | | Badu | Recreation | Business Services | GEOFF | Renewal | 5% | 99% | 824,999 | - | 5,962 | - | - | - | - | - | - | 824,999 | - | 824,999 | 824,999 | - | - | - | 824,999 | |
| Dauan Sporting Facilities (Cr Top15) | | Dauan | Recreation | Business Services | GEOFF | New | 0% | 0% | 850,000 | 850,000 | 850,000 | - | 85,000 | - | 85,000 | 765,000 | - | - | - | - | - | - | - | - | 85,000 | |
| Total Seawalls-15/16-16/17 | | Various | Seawalls | Engineering | DAVIDB | New | 95% | 96% | 27,116,260 | 369,883 | 1,184,209 | - | - | - | - | - | - | 27,116,260 | - | 27,116,260 | 26,493,508 | - | - | 622,752 | 1,185,101 | |
| Work for Queensland Program - lama STP Fence -W4Q (R.1) | | lama | Sewerage | Engineering | TONIV | Renewal | 100% | 100% | 39,113 | - | - | - | - | - | - | - | - | 39,113 | - | 39,113 | - | - | - | - | - | - |
| Work for Queensland Program - Boigu STP Fence (R.1) | | Boigu | Sewerage | Engineering | TONIV | Renewal | 100% | 100% | 28,485 | - | - | - | - | - | - | - | - | 28,485 | - | 28,485 | - | - | - | - | - | - |
| Work for Queensland Program - Boigu Operators Building (R.1) | | Boigu | Sewerage | Engineering | TONIV | Renewal | 80% | 100% | 17,802 | - | - | - | - | - | - | - | - | 17,802 | - | 17,802 | - | - | - | - | - | - |
| Work for Queensland Program - Warraber Final Effluent Manifold renewal (R.1) | | Warraber | Sewerage | Engineering | TONIV | Renewal | 90% | 100% | 13,678 | - | - | - | - | - | - | - | - | 13,678 | - | 13,678 | - | - | - | - | - | - |
| Work for Queensland Program - Renewal guttering at the Erub WTP (R.1) | | Erub | Sewerage | Engineering | TONIV | Renewal | 100% | 100% | 31,858 | - | - | - | - | - | - | - | - | 31,858 | - | 31,858 | - | - | - | - | - | - |
| Work for Queensland Program - Mer STP Maintenance Works (R.1) | | Mer | Sewerage | Engineering | TONIV | Renewal | 15% | 100% | 252,530 | - | - | - | - | - | - | - | - | 252,530 | - | 252,530 | 252,530 | - | - | - | - | - |
| Work for Queensland Program - lama STP Maintenance Works (R.1) | | lama | Sewerage | Engineering | TONIV | Renewal | 15% | 100% | 221,462 | - | - | - | - | - | - | - | - | 221,462 | - | 221,462 | 221,462 | - | - | - | - | - |
| Work for Queensland Program - Enviroflow Plant Blowers (Boigu, lama, Mer & Saibai) (R.1) | | Various | Sewerage | Engineering | TONIV | Renewal | 15% | 100% | 146,484 | - | - | - | - | - | - | - | - | 146,484 | - | 146,484 | 146,484 | - | - | - | - | - |
| Donated Assets - Water (MIP6) | | Various | Water | Engineering | TONIV | Renewal | 0% | 0% | 8,000,000 | 8,000,000 | 8,000,000 | - | - | - | - | - | - | 8,000,000 | - | - | - | - | - | - | - | - |
| Donated Assets - Sewerage (MIP6) | | Various | Sewerage | Engineering | TONIV | Renewal | 0% | 0% | 8,900,000 | 8,900,000 | 8,900,000 | - | - | - | - | - | - | 8,900,000 | - | - | - | - | - | - | - | - |
| Indigenous Local Gov Sustainability Program - Sewer Electrical Works & Mixer Renewal (Boigu, Saibai) | | Various | Sewerage | Engineering | TONIV | Renewal | 0% | 78% | 150,000 | 129,670 | 32,640 | - | - | - | - | - | - | 150,000 | - | 150,000 | 93,192 | - | - | 56,808 | 150,000 | |
| Infrastructure Funding - DILGP (ICCP) - Sewerage | | Various | Sewerage | Engineering | TONIV | Renewal | 0% | 0% | 13,872,469 | 7,325,000 | 5,144,428 | 8,694,527 | - | - | - | - | - | 13,872,469 | - | 13,872,469 | 5,756,250 | - | - | 7,104,597 | 12,774,222 | |
| Saibai Airport Fence | | Saibai | Transport | Engineering | MATHEWB | Renewal | 0% | 0% | 30,000 | 24,542 | 30,000 | - | 30,000 | - | 30,000 | - | - | - | - | - | - | - | - | - | - | 30,000 |
| Moa Road & Hammond Signage/Improvements/Safety (TIDS1617) Stage 2 | | Various | Transport | Engineering | MARKS | Upgrade | 100% | 99% | 688,530 | - | 7,440 | - | - | - | 7,440 | - | - | 688,530 | - | 688,530 | 688,530 | - | - | - | - | 7,440 |
| Airport Wind Indicators & Markers (TIDS1516 S167.2) & (TIDS1617-S111.5K) & (RAUP 1516 -S110K) | | Various | Transport | Engineering | MARKS | Upgrade | 100% | 91% | 194,994 | - | 16,903 | - | - | - | 16,903 | - | - | 194,994 | - | 194,994 | 194,994 | - | - | - | - | 16,903 |
| Airport Fencing (TIDS1516 S134.835K)&(RAUP1617-S95.04K)&(TIDS1516 CF-S9.2K) - lama | | lama | Transport | Engineering | MARKS | Renewal | 100% | 100% | 160,658 | - | - | - | 6,663 | - | 6,663 | - | - | 153,995 | - | 153,995 | 153,995 | - | - | - | - | - |
| Airport Fencing (TIDS1516 S134.835K)&(RAUP1617-S95.04K)&(TIDS1516 CF-S9.2K) - Masig | | Masig | Transport | Engineering | MARKS | Renewal | 100% | 100% | 175,503 | - | - | - | - | - | - | - | - | 175,503 | - | 175,503 | 175,503 | - | - | - | - | - |
| NDRRA 2015 Events | | Various | Transport | Engineering | MATHEWB | Renewal | 100% | 100% | 2,668,204 | 9,172 | 9,172 | - | - | - | - | - | - | 2,668,204 | - | 2,668,204 | 2,668,204 | - | - | - | - | 9,172 |
| Ugar Helipad Wind Direction Indicator, Lighting & Fencing - Ugar Safe Access | | Ugar | Transport | Engineering | MARKS | Renewal | 10% | 39% | 116,800 | 70,914 | 70,914 | - | - | - | - | - | - | 116,800 | - | 116,800 | 31,229 | - | - | 85,571 | 116,800 | |
| Poruma Airport Waiting Shed (Cr Top15) - Funding Opportunity | | Poruma | Transport | Engineering | TBC | Renewal | 0% | 0% | 495,000 | 4 | | | | | | | | | | | | | | | | |

Torres Strait Island Regional Council

Statement of Key Sustainability Ratios

For the period July 2018 to June 2028

Model 1 – Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

| | Actual 30 June 2018 | Forecast 30 June 2019 | Forecast 30 June 2020 | Forecast 30 June 2021 | Forecast 30 June 2022 | Forecast 30 June 2023 | Forecast 30 June 2024 | Forecast 30 June 2025 | Forecast 30 June 2026 | Forecast 30 June 2027 | Forecast 30 June 2028 |
|--|------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |

1 Operating Surplus Ratio

| | | | | | | | | | | | |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| (Net Operating Surplus / Total Operating Revenue) (%) | (40)% | (62)% | (63)% | (63)% | (61)% | (59)% | (34)% | (31)% | (29)% | (27)% | (27)% |
| (Net Operating Surplus / (Total Operating Revenue - Depreciation Expense on Community Housing)) (%) | (20)% | (36)% | (40)% | (36)% | (35)% | (32)% | (34)% | (31)% | (29)% | (27)% | (27)% |

Target is between 0% and 10% (on average over the long-term)

This is an indicator of the extent to which revenues raised cover operational expenses or are available for capital funding purposes.

The percentage indicates the percentage increase in Operating Revenue needed to break-even.

A negative ratio result indicates that Council is expecting to not be able to generate sufficient revenue to cover operating expenses (including depreciation) or fund from own sources capital items

This ratio includes Depreciation Expense of \$45M for the 17/18 financial year and \$46M for the 18/19 financial year.

A secondary Operating Surplus Ratio has been calculated removing depreciation expense on community housing. A significant improvement on average of 14% can be seen in Council's Operating Surplus Ratio with the removal of Community Housing depreciation. Which accounts for approximately \$18.2m in 17/18 and \$19.1m in 18/19.

2 Net Financial Asset / Liability Ratio

| | | | | | | | | | | | |
|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| ((Total Liabilities - Current Assets) / Total Operating Revenue) | (60)% | (70)% | (41)% | (41)% | (42)% | (42)% | (44)% | (43)% | (42)% | (41)% | (39)% |
|--|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|

Target is <60% (on average over the long-term)

This is an indicator of the extent to which net financial liabilities can be serviced/repaid from operating revenues.

A negative indicator is favourable as it is below the target of 60%

The negative indicators shows that Council has more current assets than liabilities as a percentage of Total Operating Revenue.

3 Asset Sustainability Ratio

| | | | | | | | | | | | |
|--|-----|------|-----|-----|-----|-----|----|----|----|----|----|
| (Capital Expenditure on the Replacement of Assets (renewals) / Depreciation Expense) | 39% | 158% | 53% | 26% | 15% | 16% | 0% | 0% | 0% | 0% | 0% |
|--|-----|------|-----|-----|-----|-----|----|----|----|----|----|

Target is >90% (on average over the long-term)

This is the extent to which assets are being replaced as they reach the end of their useful life.

Council is dependant on State and Federal funding for renewal of infrastructure assets. Timing of renewal programs do not always coincide with the annual allocation of depreciation.