Statement of Financial Position

For the period July 2018 to June 2028

Model 1 – Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

	Original Budget 30 June 2019 \$'000	Budget Review 30 June 2019 \$'000	Forecast 30 June 2020 \$'000	Forecast 30 June 2021 \$'000	Forecast 30 June 2022 \$'000	Forecast 30 June 2023 \$'000	Forecast 30 June 2024 \$'000	Forecast 30 June 2025 \$'000	Forecast 30 June 2026 \$'000	Forecast 30 June 2027 \$'000	Forecast 30 June 2028 \$'000
Current assets											
Cash assets and cash equivalents	28,354	58,512	41,452	37,112	37,851	38,825	38,830	38,762	38,701	38,414	37,747
Inventories	256	284	284	284	284	284	284	284	284	284	284
Receivables	541	565	572	588	602	617	676	696	714	733	751
Prepayments	160	72	72	72	72	72	72	72	72	72	72
Other current assets	267	366	366	366	366	366	366	366	366	366	366
Total current assets	29,578	59,799	42,746	38,421	39,175	40,164	40,228	40,179	40,137	39,869	39,220
Non-current assets											
Property, plant and equipment	866,747	897,825	871,904	833,690	791,261	518,153	494,095	471,405	453,827	433,510	413,713
Intangible assets	33	156	151	120	116	117	112	108	108	104	99
Capital works in progress	-	-	-	-	-	-	-	-	-	-	-
Other non-current assets	8,225	9,870	9,870	9,870	9,870	9,870	9,870	9,870	9,870	9,870	9,870
Total non-current assets	875,005	907,851	881,926	843,680	801,247	528,140	504,078	481,383	463,806	443,484	423,682
Total assets	904,583	967,650	924,672	882,101	840,421	568,304	544,306	521,563	503,943	483,354	462,902
Current liabilities											
Trade and other payables	1,815	1,906	1,940	1,993	2,043	2,081	2,096	2,149	2,196	2,251	2,301
Borrowings	63	63	68	37	-	-	-	-	-	-	-
Provisions	1,144	1,144	1,144	1,144	1,144	1,144	1,144	1,144	1,144	1,144	1,144
Total current liabilities	3,022	3,113	3,152	3,174	3,187	3,225	3,240	3,293	3,340	3,395	3,445
Non-current liabilities											
Loans	108	105	37	-	-	-	-	-	-	-	-
Provisions	5,091	5,298	5,298	5,298	5,298	5,298	5,298	5,298	5,298	5,298	5,298
Total non-current liabilities	5,199	5,403	5,335	5,298	5,298	5,298	5,298	5,298	5,298	5,298	5,298
Total liabilities	8,221	8,517	8,487	8,472	8,485	8,523	8,538	8,591	8,638	8,693	8,743
Net community assets	896,362	959,133	916,185	873,629	831,936	559,781	535,768	512,972	495,304	474,661	454,159
Community equity											
Asset revaluation reserve	386,747	413,836	417,657	417,657	417,657	422,237	422,237	422,237	426,466	426,466	426,466
Retained surplus (deficiency)	509,615	545,297	498,527	455,971	414,279	137,543	113,531	90,735	68,838	48,194	27,693
Total community equity	896,362	959,133	916,185	873,629	831,936	559,781	535,768	512,972	495,304	474,661	454,159

Statement of Cashflow

For the period July 2018 to June 2028

Model 1 - Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

	Original Budget 30 June 2019 \$'000	Budget Review 30 June 2019 \$'000	Forecast 30 June 2020 \$'000	Forecast 30 June 2021 \$'000	Forecast 30 June 2022 \$'000	Forecast 30 June 2023 \$'000	Forecast 30 June 2024 \$'000	Forecast 30 June 2025 \$'000	Forecast 30 June 2026 \$'000	Forecast 30 June 2027 \$'000	Forecast 30 June 2028 \$'000
Cash flows from operating activities:											
Receipts from customers	37,287	54,523	55,382	43,211	44,067	44,940	46,345	47,323	48,284	49,264	50,268
Receipt from rental income	5,569	5,399	5,325	5,392	5,460	5,460	-	-	-	-	-
Payment to suppliers and employees	(65,509)	(80,828)	(81,480)	(71,088)	(72,821)	(73,965)	(71,358)	(72,896)	(74,346)	(76,059)	(77,959)
	(22,653)	(20,905)	(20,773)	(22,484)	(23,293)	(23,566)	(25,013)	(25,573)	(26,063)	(26,795)	(27,691)
Interest received	1,194	1,406	851	627	546	546	546	546	546	546	546
Non-capital grants and contributions	22,171	22,722	22,612	23,064	23,524	23,994	24,472	24,959	25,456	25,963	26,478
Finance costs	(15)	(15)	(11)	(6)	(1)	-	-	-	-	-	-
Net cash inflow (outflow) from operating activities	696	3,207	2,679	1,201	776	974	5	(68)	(61)	(286)	(667)
Cash flows from investing activities:											
Payments for property, plant and equipment	(40,108)	(51,606)	(23,202)	(5,472)	_	-	_	-	_	-	-
Payments for intangible assets	-	(122)	-	-	-	-	-	-	-	-	-
Proceeds from sale of property, plant and equipment	-	40	-	-	-	-	-	-	-	-	-
Subsidies, donations and contributions for new capital expenditure	26,564	47,058	3,527	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	<u>-</u>
Net cash inflow (outflow) from investing activities	(13,545)	(4,630)	(19,676)	(5,472)	-	-	-	-	-	-	-
Cash flows from financing activities											
Proceeds from borrowings			-	-	-	-	-	-	-	-	-
Repayment of borrowings	(59)	(59)	(63)	(68)	(37)	-	-	-	-	-	<u>-</u>
Net cash inflow (outflow) from financing activities	(59)	(59)	(63)	(68)	(37)	-	-	-	-	-	
Net increase (decrease) in cash held	(12,907)	(1,482)	(17,060)	(4,340)	739	974	5	(68)	(61)	(286)	(667)
Cash at beginning of reporting period	41,261	59,994	58,512	41,452	37,112	37,851	38,825	38,830	38,762	38,701	38,414
Cash at end of reporting period	28,354	58,512	41,452	37,112	37,851	38,825	38,830	38,762	38,701	38,414	37,747
QTC recommended working capital	16,378	18,127	20,381	17,787	18,218	18,501	17,843	18,237	18,598	19,028	19,502
Variance	11,976	40,385	21,071	19,325	19,633	20,324	20,987	20,525	20,102	19,386	18,245

Statement of Income and Expenditure

For the period July 2018 to June 2028

Model 1 - Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

Revenue		\$'000	\$'000	30 June 2021 \$'000	30 June 2022 \$'000	30 June 2023 \$'000	30 June 2024 \$'000	30 June 2025 \$'000	30 June 2026 \$'000	30 June 2027 \$'000	30 June 2028 \$'000
Recurrent revenue:											
Net rates and utility charges	1,167	1,114	1,170	1,228	1,289	1,354	1,981	2,080	2,184	2,293	2,407
Fees and charges	3,627	3,965	3,990	4,066	4,143	4,222	4,302	4,384	4,467	4,552	4,638
Sales - contract and recoverable works Sales - other	27,402 4,517	34,365 3,811	45,647 3,911	33,267 3,985	33,899 4,061	34,543 4,138	35,200 4,217	35,868 4,297	36,550 4,379	37,244 4,462	37,952 4,547
Grants, subsidies, contributions and donations	22,171	22,676	22,612	23,064	23,524	23,994	24,472	24,959	25,456	25,963	26,478
Interest received	1,194	1,406	851	627	546	546	546	546	546	546	546
Rental income	5,569	5,399	5,325	5,392	5,460	5,460	-	-	-	-	-
Other recurrent income	667	753	673	681	689	697	706	714	723	732	742
Total recurrent revenue	66,314	73,488	84,178	72,310	73,612	74,955	71,422	72,848	74,304	75,792	77,309
Capital revenue:											
Government subsidies and grants	26,564	47,058	3,527	-	-	-	-	-	-	-	-
Capital contribution	25,916	25,916	6,556	6,753	6,956	7,164	-	-	-	-	-
Total capital revenue	52,480	72,974	10,083	6,753	6,956	7,164	-	-	-	-	-
Total income	118,794	146,463	94,260	79,063	80,568	82,119	71,422	72,848	74,304	75,792	77,309
Expenses	•										_
Recurrent expenses:											
Employee benefits	24,387	24,511	25,043	25,816	26,612	27,104	27,119	27,827	28,529	29,412	30,322
Materials and services	38,984	46,271	54,957	44,075	44,994	45,634	44,079	44,947	45,688	46,525	47,509
Depreciation and amortisation	44,205	46,250	56,005	46,971	45,889	44,829	24,062	22,694	21,806	20,321	19,802
Finance costs	2,140	1,726	1,525	1,257	1,265	1,266	175	175	176	177	178
Total recurrent expenses	109,715	118,759	137,529	118,119	118,760	118,832	95,435	95,644	96,200	96,435	97,811
Capital expenses:											
Other capital expenses	7,500	7,460	3,500	3,500	3,500	240,022	-	-	-	-	-
Total capital expenses	7,500	7,460	3,500	3,500	3,500	240,022	-	-	-	-	
Total expenses	117,215	126,219	141,029	121,619	122,260	358,854	95,435	95,644	96,200	96,435	97,811
Net operating surplus/(deficit) exc capital and depreciation	804	980	2,653	1,162	740	951	50	(102)	(90)	(322)	(699)
Net operating surplus/(deficit) inc depreciation	(43,401)	(45,270)	(53,352)	(45,809)	(45,148)	(43,878)	(24,013)	(22,796)	(21,897)	(20,644)	(20,502)
Net result attributable to Council	1,579	20,244	(46,769)	(42,556)	(41,692)	(276,736)	(24,013)	(22,796)	(21,897)	(20,644)	(20,502)

Rates and Utility charges

For the period July 2018 to June 2021

Model 1 – Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

	Actual 30 June 2018 \$'000	Budget Review 30 June 2019 \$'000	Forecast 30 June 2020 \$'000	Forecast 30 June 2021 \$'000
Rates and utility charges				
General rates	-	-	-	-
Separate rates	-	=	-	-
Levies	35	34	36	37
Water	389	312	328	344
Sewerage	819	622	653	686
Waste management	161	145	153	160
Other rates and utilities revenue	_			
Total rates and utility charge revenue	1,404	1,114	1,170	1,228
	Actual 30 June 2018	Budget Review 30 June 2019	Variance	Variance
	\$'000	\$'000	\$'000	%
Rates and utility charges - value of change				
Gross rates and utility charges	1,404	1,114	-290	-20.65%

Statement of Changes in Equity

For the period July 2018 to June 2028

Model 1 – Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

	Total \$'000	Retained surplus \$'000	Asset revaluation reserve \$'000	Other reserves \$'000
Balance at 30 Jun 2017	905,219	518,472	386,747	-
Net result for the period	6,580	6,580	-	-
Transfers to reserves Transfers from reserves		-		-
Asset revaluation adjustment	27,089		27,089	
Balance at 30 Jun 2018	938,889	525,052	413,836	-
Net result for the period Transfers to reserves	20,244	20,244	-	-
Transfers from reserves Asset revaluation adjustment		- -		-
Balance at 30 Jun 2019 Budget Review	959,133	545,297	413,836	_
Net result for the period	(46,769)	(46,769)	· -	_
Transfers to reserves Transfers from reserves		(10,700)	- -	-
Asset revaluation adjustment	3,821	-	3,821	-
Balance at 30 Jun 2020 Forecast	916,185	498,527	417,657	-
Net result for the period	(42,556)	(42,556)	-	-
Transfers to reserves Transfers from reserves	-	-	-	-
Asset revaluation adjustment		<u>-</u>	-	-
Balance at 30 Jun 2021 Forecast	873,629	455,971	417,657	-
Net result for the period Transfers to reserves	(41,692)	(41,692) -	-	-
Transfers from reserves Asset revaluation adjustment		-	-	-
Balance at 30 Jun 2022 Forecast	831,936	414,279	417,657	_
Net result for the period	(276,736)	(276,736)	-	_
Transfers to reserves Transfers from reserves	(2.0,100)	-	-	-
Asset revaluation adjustment	4,580	-	4,580	-
Balance at 30 Jun 2023 Forecast	559,781	137,543	422,237	-
Net result for the period	(24,013)	(24,013)	-	-
Transfers to reserves Transfers from reserves	-	-	-	
Asset revaluation adjustment		<u>-</u>	-	-
Balance at 30 Jun 2024 Forecast	535,768	113,531	422,237	-
Net result for the period Transfers to reserves	(22,796)	(22,796)	-	-
Transfers from reserves Asset revaluation adjustment	-	-	-	
Balance at 30 Jun 2025 Forecast	512,972	90,735	422,237	
		·	422,237	<u> </u>
Net result for the period Transfers to reserves	(21,897) -	(21,897) -	-	-
Transfers from reserves Asset revaluation adjustment	4,229	-	4,229	-
Balance at 30 Jun 2026 Forecast	495,304	68,838	426,466	-
Net result for the period	(20,644)	(20,644)	-	-
Transfers to reserves Transfers from reserves	<u>-</u> -	<u>-</u> -	-	-
Asset revaluation adjustment	-	-	-	-
Balance at 30 Jun 2027 Forecast	474,661	48,194	426,466	-
Net result for the period Transfers to reserves	(20,502)	(20,502)	-	-
Transfers from reserves	-	-	-	-
Asset revaluation adjustment		-	-	-
Balance at 30 Jun 2028 Forecast	454,159	27,693	426,466	-

QTC Local Government Forecasting Model—Torres Strait Island Regional Council Statement of Comprehensive Income



All outputs are in thousands (\$'000) unless otherwise indicated

Co	ontrol Panel																
1.	Select Scenario	2.	Whole of Counc	il or Busines	ss Units?	3. Select	t Business Ur	nits		4.	Normalise Re	sults		5. ¹	Print		
	Base case ▼		Whole of Cor	uncil			Whole of Coun	cil 🗌	[Inactive BU]	4	Use med	an cash balar	nce for ratios		Print	Summary	
			O Selected Busin	ness Units		ПП	nactive BU] 2		[Inactive BU]	5	☐ Normalis	e for selected	l grant progran	1	1 11110	Odiminary	
			O Beleeted Bush	iless elines													
						I] 🗌	nactive BU] 3		[Inactive BU]	6	NDRRA—operation	9	•				
Line it	iem		Annual result Jun-14A	Jun-15A	Jun-16A	Jun-17A	Jun-18A	Jun-19B	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F
Incom	e																
-	nue verating revenue t rates, levies and charges		941	1,041	1,223	1,118	1,404	1,114	1,170	1,228	3 1,289	1,354	1,981	2,080	2,184	2,293	2,407
Fee	es and charges		921	3,499	3,082	3,394	4,502	3,965	3,990	4,066	4,143	4,222	4,302	4,384		4,552	4,638
	ntal income erest received		4,225 440	5,884 313	5,952 440	5,387 269	5,608 672	5,399 1,406		5,392 627		5,460 546	- 546	- 546	- 546	- 546	- 54 <i>6</i>
	les revenue		24,483	24,731	27,558	46,015	54,557	38,176		37,253		38,682	39,417	40,165		41,706	42,499
Pro	ofit from investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	ner income		582	1,489	1,257	576	2,235	753		68	689	697	706	714	723	732	742
	ants, subsidies, contributions and donations tal operating revenue		<u>19,117</u> 50,709	23,025 59,982	21,956 61,468	27,738 84,497	23,311 92,288	22,676 73,488	22,612 84,178	23,06 ⁴ 72,310		23,994 74,955	24,472 71,422	24,959 72,848	25,456 74,304	25,963 75,792	26,478 77,309
Ca _l	pital revenue																
Gra	ants, subsidies, contributions and donations		52,613	16,858	20,856	45,578	49,420	72,974	10,083	6,753	6,956	7,164	-	-	-	-	-
Tot	tal revenue		103,322	76,840	82,324	130,076	141,708	146,463	94,260	79,063	80,568	82,119	71,422	72,848	74,304	75,792	77,309
Ca	pital income																
	tal capital income		-	-	-	-	2,435	(7,460)	(3,500)	(3,500	(3,500)	(240,022)	-	-	-	-	-
Total i	income		103,322	76,840	82,324	130,076	144,143	139,003	90,760	75,563	3 77,068	(157,903)	71,422	72,848	74,304	75,792	77,309
Expen	ises																
•	erating expenses																
	ployee benefits		19,132	18,738	21,858		22,913	24,511	25,043	25,816		27,104	27,119	27,827		29,412	30,322
	terials and services		28,074	25,812	36,815		58,015	46,271	54,957	44,075		45,634	44,079	44,947		46,525	47,509
	ance costs preciation and amortisation		81 25.492	2,783	2,926		3,351	1,726		1,257		1,266	175	175		177	178
	preciation and amortisation ner expenses		25,482	40,065	40,675	40,791	44,953	46,250		46,97		44,829	24,062	22,694	21,806	20,321	19,802
	tal operating expenses		72,769	87,398	102,274	117,160	129,233	118,759	137,529	118,119		118,832	95,435	95,644	96,200	96,435	97,811
Caj	pital expenses																

QTC Local Government Forecasting Model—Torres Strait Island Regional Council Statement of Comprehensive Income



All outputs are in thousands (\$'000) unless otherwise indicated

Cor	ntrol Panel																
1.	Select Scenario	2.	Whole of Counc	il or Busines	s Units?	3. Select	Business Ur	nits		4. ¹	Normalise Re	sults		5. P	rint		
	Base case ▼		Whole of Cou	ıncil		✓ W	hole of Coun	cil 🗌	[Inactive BU]	4	Use medi	ian cash balar	nce for ratios		Print	Summary	
			O Selected Busin	ness Units		☐ [Ir	nactive BU] 2		[Inactive BU]	5	☐ Normalis	e for selected	l grant prograi	n			
						☐ [Ir	nactive BU] 3		[Inactive BU]	5	NDRRA—operatin	g	•				
Line iter	n		Annual result Jun-14A	Jun-15A	Jun-16A	Jun-17A	Jun-18A	Jun-19B	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F
Total	capital expenses		21,512	5,572	4,064	5,721	10,644	-	-	-	-	-	-	-	-	-	-
Tota	l expenses		94,281	92,970	106,338	122,881	139,877	118,759	137,529	118,119	118,760	118,832	95,435	95,644	96,200	96,435	97,811
Net resu	ult		9,041	(16,130)	(24,014)	7,195	4,266	20,244	(46,769)	(42,556)	(41,692)	(276,736)	(24,013)	(22,796)	(21,897)	(20,644)	(20,502)
Tax equ	ivalents																
	It before tax equivalents ivalents payable		9,041	(16,130)	(24,014)	7,195 -	4,266	20,244	(46,769)	(42,556)	(41,692) -	(276,736)	(24,013)	(22,796)	(21,897)	(20,644)	(20,502)
· · · · · · · · · · · · · · · · · · ·	ult after tax equivalents		9,041	(16,130)	(24,014)	7,195	4,266	20,244	(46,769)	(42,556)	(41,692)	(276,736)	(24,013)	(22,796)	(21,897)	(20,644)	(20,502)
Other co	omprehensive income																
Incre	s that will not be reclassified to net result ase (decrease) in asset revaluation surplus ellaneous comprehensive income		_	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	her comprehensive income for the year		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total co	mprehensive income for the year		9,041	(16,130)	(24,014)	7,195	4,266	20,244	(46,769)	(42,556)	(41,692)	(276,736)	(24,013)	(22,796)	(21,897)	(20,644)	(20,502)
Operation	ng result																
	g revenue g expenses		50,709 72,769	59,982 87,398	61,468 102,274	84,497 117,160	92,288 129,233	73,488 118,759	84,178 137,529	72,310 118,119	73,612 118,760	74,955 118,832	71,422 95,435	72,848 95,644	74,304 96,200	75,792 96,435	77,309 97,811
Operatin			(22,060)	(27,416)	(40,806)	(32,663)	(36,945)	(45,270)	(53,352)	(45,809)	(45,148)	(43,878)	(24,013)	(22,796)	(21,897)	(20,644)	(20,502)



All outputs are in thousands (\$'000) unless otherwise indicated

1 error identified—Whole of Council active

Control Panel																
1. Select Scenario	2.	Whole of Counc	il or Busines	ss Units?	3. Select	Business Uni	its		4.	Normalise Re	sults		5. ¹	Print		
Base case	▼	Whole of Cou	uncil			Thole of Counc	il 🗌	[Inactive BU] 4		☐ Use medi	an cash balar	nce for ratios		D.:	0	
														Print	t Summary	
		O Selected Busin	ness Units		[I1	nactive BU] 2	Ш	[Inactive BU] 5	5	☐ Normalis	e for selected	l grant prograr	n			
					[I ₁	nactive BU] 3		[Inactive BU] 6	ó	NDRRA—operating	9	-				
									ı	**						
Line item		Annual result														
		Jun-14A	Jun-15A	Jun-16A	Jun-17A	Jun-18A	Jun-19B	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F
Assets																
Current assets																
Internally restricted component		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Externally restricted component Unrestricted component		57 17,216	59 14,802	- 15,344	30,593	- 59,994	- 58,512	- 41,452	- 37,112	- 37,851	38,825	38,830	- 38,762	38,701	- 38,414	37,74
Cash and cash equivalents		17,273	14,861	15,344	30,593	59,994	58,512	41,452	37,112	37,851	38,825	38,830	38,762		38,414	37,74
General trade and other receivables		9,164	13,511	10,793	10,116	11,126	565	572	588	602	617	676	696	714	733	75
Internal loans outstanding		9,104	13,311	10,793	-	-	-	-	-	-	-	-	-		-	73
Trade and other receivables		9,164	13,511	10,793	10,116	11,126	565	572	588	602	617	676	696	714	733	75
Inventories held for sale		-	_	_	_	-	-	-	-	-	-	-	-	-	-	
Inventories held for distribution		418	473	306	256	284	284	284	284	284	284	284	284	284	284	28
Land held for development or sale		410	- 472	306	256	284	284	284	284	284	284	284	284	284	284	28
Inventories		418	473	300	200	204	204	204	204	204	204	204	204	204	204	20
Tax equivalent assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Prepayments Other current assets		- 98	- 152	162 177	160 267	72 366	72 366	72 366	72 366	72 366	72 366	72 366	72 366		72 366	7 36
Other current assets Other current assets		98	152	339	427	438	438	438	438	438	438	438	438		438	43
Non-current assets held for sale		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total current assets		26,953	28,997	26,782	41,391	71,842	59,799	42,746	38,421	39,175	40,164	40,228	40,179	40,137	39,869	39,22
Non-current assets																
Land held for development for sale			-	-	-	-	-	-	-	-	-	-	-	-		
Inventories		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
General trade and other receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Internal loans outstanding			-	-	-	-	-	-	-	-	-	-	-	-		
Trade and other receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Joint ventures & associates		-	-	-	-		-	-	-	-	-	-	-	-	-	
Controlled entities		-	-	-	-	-	-	-	-	-	_	-	-	-	-	

18-19 Budget Review LTFM - Model 2 - Internal Management til 1 July 2023 then Housing Authority grant funded CB 26/11/2018 10:49 AM

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1 error identified—Whole of Council active

Control Panel																
1. Select Scenario	2.	Whole of Counc	il or Busines	s Units?	3. Select	Business Uni	its		4.	Normalise Re	sults		5. P	rint		
Base case ▼	(Whole of Cou	uncil		✓ W	hole of Counci	il 🗌	[Inactive BU]	4	☐ Use medi	ian cash balan	ce for ratios		Print	Summary	
	(O Selected Busin	ness Units		[Iı	nactive BU] 2		[Inactive BU]	5	☐ Normalis	e for selected	grant progran	n			
					[I]	nactive BU] 3		[Inactive BU]	6	NDRRA—operatin	g	•				
Line item		Annual result Jun-14A	Jun-15A	Jun-16A	Jun-17A	Jun-18A	Jun-19B	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F
Other investments		_	_	_	_	-1	_	_	_	_	_	-	_	-	-	-
Investment property		_	_	_	_	_	_	-	-	_	_	_	_	_	_	_
Investments		-	-	-	-	-	-	-	-		-	-	-	-	-	-
Land		630	567	567	520	520	520	520	520	520	520	520	520	520	520	520
Land improvements		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Buildings		344,919	326,806	310,532	361,466	362,606	352,623	333,232	313,084	293,240	37,719	34,536	31,495	29,124	26,751	24,522
Plant & equipment		4,296	3,182	2,969	2,662	2,288	3,483	2,767	2,051	1,608	1,293	964	672	426	283	149
Furniture & fittings		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Roads, drainage & bridge network		143,601	147,116	145,587	200,110	175,628	185,824	180,551	174,648	169,000	164,250	159,120	154,494	150,801	146,569	142,375
Water		83,210	78,787	75,641	122,984	121,118	138,974	148,652	142,689	135,348	130,327	123,379	116,700	112,007	105,503	99,158
Sewerage		88,052	83,552	79,071	145,260	143,936	148,633	147,823	143,152	136,207	130,477	123,914	117,768	112,666	107,322	102,111
Miscellaneous		19,789	17,664	18,460	29,342	57,370	67,768	58,359	57,546	55,337	53,567	51,662	49,756	48,283	46,563	44,878
Work in progress		3,606	7,950	12,267	5,973	10,373	-	-	-	-	-	-	-	-	-	-
Property, plant & equipment		688,103	665,624	645,094	868,318	873,839	897,825	871,904	833,690	791,261	518,153	494,095	471,405	453,827	433,510	413,713
Intangible assets		1,199	1,014	678	463	248	156	151	120		117	112	108	108	104	99
Other non-current assets		2,589	4,999	5,704	8,225	9,870	9,870	9,870	9,870		9,870	9,870	9,870	9,870	9,870	9,870
Other non-current assets		3,788	6,013	6,382	8,688	10,118	10,026	10,021	9,990	9,986	9,987	9,983	9,978	9,979	9,974	9,969
Total non-current assets		691,891	671,637	651,476	877,006	883,957	907,851	881,926	843,680	801,247	528,140	504,078	481,383	463,806	443,484	423,682
Total assets		718,844	700,634	678,258	918,397	955,799	967,650	924,672	882,101	840,421	568,304	544,306	521,563	503,943	483,354	462,902
Liabilities																
Current liabilities																
Overdraft		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee payables		1,926	2,148	2,296	2,330	2,187	940	958	990	1,021	1,040	1,037	1,067	1,094	1,128	1,160
Other payables		4,584	3,166	4,645	4,330	8,054	966	982	1,003	1,022	1,041	1,058	1,081	1,102	1,123	1,141
Trade and other payables		6,510	5,314	6,941	6,661	10,240	1,906	1,940	1,993	2,043	2,081	2,096	2,149	2,196	2,251	2,301
Loans		44	45	124	56	60	63	68	37	-	-	-	-	-	-	-
Finance leases		_	_	_	-	-	_	-	-	-	-	-	-	-	-	_

18-19 Budget Review LTFM - Model 2 - Internal Management til 1 July 2023 then Housing Authority grant funded CB 26/11/2018 10:49 AM

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Control Panel																
1. Select Scenario	2.	Whole of Council		s Units?	<i>J</i> .	Business Uni		Inactive BU]	т.	Normalise Re		ace for ratios	5. P	Print	C	
		O Selected Busin	ness Units		[I	nactive BU] 2		Inactive BU]	5	☐ Normalis	e for selected	grant progran	n	Phili	Summary	
					[I]	nactive BU] 3		Inactive BU]	6	NDRRA—operation	9	•				
Line item		Annual result Jun-14A	Jun-15A	Jun-16A	Jun-17A	Jun-18A	Jun-19B	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F
Borrowings		44	45	124	56	60	63	68	37	-	-	-	-	-	-	-
Employee Restoration & rehabilitation Restructuring		796 -	861	1,038	955 189	1,097 241	955 189	955 189	955 189	955 189	955 189	955 189	955 189	955 189	955 189 -	955 189
Other Provisions		796	861	1,038	1,144	1,338	1,144	1,144	1,144	1,144	1,144	1,144	1,144	1,144	1,144	1,144
Tax equivalent liabilities Other			-	-	-	-	-	- -	-	-	- -	-	-	-	-	-
Other current liabilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total current liabilities		7,350	6,220	8,103	7,861	11,638	3,113	3,152	3,174	3,187	3,225	3,240	3,293	3,340	3,395	3,445
Non-current liabilities Trade and other payables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Loans Finance leases		378	333	282	227	168	105	37	-	-	-	-	-	-	-	-
Borrowings Employee		378 275	333 306	282 286	227 354	168 310	105 451	37 451	- 451	- 451	- 451	- 451	- 451	- 451	- 451	- 451
Restoration & rehabilitation Restructuring		2,947 -	3,915 -	3,742	4,737	4,795 -	4,847	4,847 -	4,847	4,847	4,847 -	4,847	4,847	4,847	4,847	4,847
Other Provisions		3,222	4,221	4,028	5,091	5,104	5,298	5,298	5,298	5,298	5,298	5,298	5,298	5,298	5,298	5,298
Other non-current liabilities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total non-current liabilities		3,600	4,554	4,310	5,317	5,272	5,403	5,335	5,298	5,298	5,298	5,298	5,298	5,298	5,298	5,298
Total liabilities		10,950	10,774	12,413	13,178	16,910	8,517	8,487	8,472	8,485	8,523	8,538	8,591	8,638	8,693	8,743
Net community assets		707,894	689,860	665,845	905,219	938,889	959,133	916,185	873,629	831,936	559,781	535,768	512,972	495,304	474,661	454,159



All outputs are in thousands (\$'000) unless otherwise indicated

Control Panel																
1. Select Scenario	2.	Whole of Counci	1 or Busines	s Units?	3. Select	Business U	nits		4.	Normalise Res	sults		5. ¹	Print		
Base case	▼	Whole of Cou	ncil		✓ W	Thole of Coun	cil [Inactive BU] 4	4	☐ Use media	an cash balan	ce for ratios		Print	Summary	
		O Selected Busin	ness Units		[I	nactive BU] 2		Inactive BU] 5	5	☐ Normalise	e for selected	grant progra	m		<u> </u>	
					☐ [Iı	nactive BU] 3		Inactive BU] (5	NDRRA—operating	l	•				
Line item		Annual result Jun-14A	Jun-15A	Jun-16A	Jun-17A	Jun-18A	Jun-19B	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F
Community equity																
Asset revaluation surplus Retained surplus		159,140 548,754	154,269 535,591	154,269 511,576	386,747 518,472	413,836 525,052	413,836 545,297	417,657 498,527	417,657 455,971		422,237 137,543	422,237 113,531	422,237 90,735	426,466 68,838	426,466 48,194	426,466 27,693
Total community equity		707,894	689,860	665,845	905,219	938,889	959,133	916,185	873,629	831,936	559,781	535,768	512,972	495,304	474,661	454,159
Reconciliation																
Net community assets to community equity		-	-	-	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00



All outputs are in thousands (\$'000) unless otherwise indicated

Control Panel																
1. Select Scenario	2.	Whole of Counc	il or Busines	s Units?	3. Select	Business U	nits		4.	Normalise Re	sults		5. P	rint		
Base case ▼		Whole of Cou	uncil		✓ W	Thole of Cour	ncil 🗌	[Inactive BU]	4	☐ Use medi	an cash balan	ce for ratios		Print	Summary	
		O Selected Busin	nosa Unita		Пп	nactive BU] 2	П	[Inactive BU] 5	ξ.	□ Normalis	e for selected	orant program	n	1 11110	Summary	
		O Selected Bush	ness Omis			nactive DO _J 2		[macuve De] .	,		e for outcode	8-mir p-98-mi				
					[I1	nactive BU] 3		[Inactive BU]	5	NDRRA—operating	9	•				
Line item		Annual result Jun-14A	Jun-15A	Jun-16A	Jun-17A	Jun-18A	Jun-19B	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F
Cash flows from operating activities																
Receipts from customers		29,291	26,833	38,244	54,291	63,390	54,523	55,382	43,211	44,067	44,940	46,345	47,323	48,284	49,264	50,268
Payments to suppliers and employees		(43,576)	(45,973)	(56,587)	(72,512)	(77,277)	(80,828)	(81,480)	(71,088)		(73,965)	(71,358)	(72,896)	(74,346)	(76,059)	(77,959)
Payments for land held as inventory		(10,070)	(10,770)	(30,307)	(12,512)	(11,211)	(00,020)	(01,100)	(71,000)		(10,700)	(71,555)	(12,010)	(7 1,5 10)	(10,007)	(11,757)
Proceeds from sale of land held as inventory		-	-	-	_	-	_	_	_	_	-	-	_	_	_	_
Dividend received		-	-	-	-	-	_	-	_	-	_	-	-	-	_	_
Interest received		440	313	440	269	672	1,406	851	627	546	546	546	546	546	546	546
Rental income		-	-	-	-	-	5,399	5,325	5,392		5,460	-	-	-	-	-
Non-capital grants and contributions		19,117	23,025	21,956	27,738	23,311	22,722		23,064		23,994	24,472	24,959	25,456	25,963	26,478
Borrowing costs		(29)	(26)	(25)	(23)	(19)	(15)		(6)		-	-	-	-	-	-
Tax equivalents paid to General		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividend paid to General		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Payment of provision		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other cash flows from operating activities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow from operating activities		5,243	4,172	4,028	9,763	10,077	3,207	2,679	1,201	776	974	5	(68)	(61)	(286)	(667)
Cash flows from investing activities																
Payments for property, plant and equipment		(6,962)	(13,876)	(12,686)	(19,795)	(13,995)	(51,606)	(23,202)	(5,472)	-	_	_	_	_	-	_
Payments for intangible assets		(258)	-	-	-	-	(122)	,	-	-	_	-	-	-	_	_
Net movement in loans and advances		-	-	-	-	-	-	-	_	-	-	-	-	-	-	-
Proceeds from sale of property, plant and equipment		94	54	81	1,104	172	40	-	_	-	-	-	-	-	-	-
Grants, subsidies, contributions and donations		4,903	7,147	8,926	24,007	32,890	47,058		-	-	-	-	-	-	-	-
Other cash flows from investing activities		68	135	178	221	311	-	-	-	-	-	-	-	-	-	-
Net cash inflow from investing activities		(2,155)	(6,540)	(3,501)	5,537	19,378	(4,630)	(19,676)	(5,472)	-	-	-	-	-	-	-
Cash flows from financing activities																
Proceeds from borrowings		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of borrowings		(41)	(44)	(44)	(51)	(55)	(59)	(63)	(68)	(37)	-	-	-	-	-	-
Repayments made on finance leases		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



All outputs are in thousands (\$'000) unless otherwise indicated

Control Panel															
1. Select Scenario	2. Whole of Counc	cil or Busines	s Units?	3. Select	Business U1	nits		4. ¹	Normalise Res	sults		5. P	Print		
Base case ▼	Whole of Co	ouncil		✓ W	Thole of Coun	cil 🗌	[Inactive BU] 4	1	Use media	an cash balan	ice for ratios		Print	Summary	
	O Selected Bus	iness Units		[I1	nactive BU] 2		☐ [Inactive BU] 5 ☐ Normalise for selected grant pro			grant program	gram				
				[I1	nactive BU] 3		[Inactive BU] (Ó	NDRRA—operating	1	•				
Line item	Annual result Jun-14A	Jun-15A	Jun-16A	Jun-17A	Jun-18A	Jun-19B	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F
Net cash inflow from financing activities	(41)	(44)	(44)	(51)	(55)	(59)	(63)	(68)	(37)	-	-	-	-	-	-
Total cash flows															
Net increase in cash and cash equivalent held	3,047	(2,412)	483	15,250	29,401	(1,482)	(17,060)	(4,340)	739	974	5	(68)	(61)	(286)	(667)
Opening cash and cash equivalents	14,226	17,273	14,861	15,344	30,594	59,994	58,512	41,452	37,112	37,851	38,825	38,830	38,762	38,701	38,414
Closing cash and cash equivalents	17,273	14,861	15,344	30,594	59,994	58,512	41,452	37,112	37,851	38,825	38,830	38,762	38,701	38,414	37,747
Reconciliation															
Closing cash balance to Statement of Financial Position		-	-	(0)	-	-	-	-	-	-	-	-	-	-	-

QTC Local Government Forecasting Model—Torres Strait Island Regional Council Statement of Changes in Equity



All outputs are in thousands (\$'000) unless otherwise indicated

Control Panel																		
1. Select Scenario Base case ▼		• W	Whole of Counci Whole of Cou Selected Busin	ıncil	s Units?	Э.	Select Busi	of Counci	1 🗆 [Inactive BU] 4 Inactive BU] 5	4.	Normalise Res Use media	an cash balanc		<i>5.</i>	rint Print	Summary	
		U	Science Busin	iess Offics			☐ [Inactive	•		Inactive BU] 6		NDRRA—operating		▼				
Line item			Annual result Jun-14A	Jun-15A	Jun-16A	Jun-1	7A Jun	n-18A	Jun-19B	Jun-20F	Jun-21F	Jun-22F	Jun-23F	Jun-24F	Jun-25F	Jun-26F	Jun-27F	Jun-28F
Asset revaluation surplus																		
Opening balance Net result Increase in asset revaluation surplus Internal payments made Closing balance								413,836	413,836 na - na 413,836	413,836 na 3,821 na 417,657	417,657 na - na 417,657	-	417,657 na 4,580 na 422,237	422,237 na - na 422,237	422,237 na - na 422,237	422,237 na 4,229 na 426,466	426,466 na - na 426,466	426,466 na - na 426,466
Retained surplus																		
Opening balance Net result Increase in asset revaluation surplus Internal payments made Closing balance								525,052	525,052 20,244 na - 545,297	545,297 (46,769) na - 498,527	498,527 (42,556) na - 455,971	455,971 (41,692) na - 414,279	414,279 (276,736) na - 137,543	137,543 (24,013) na - 113,531	113,531 (22,796) na - 90,735	90,735 (21,897) na - 68,838	68,838 (20,644) na - 48,194	48,194 (20,502) na - 27,693
Total																		
Opening balance Net result Increase in asset revaluation surplus Internal payments made									938,889 20,244 -	959,133 (46,769) 3,821	916,185 (42,556) -	(41,692) -	831,936 (276,736) 4,580	559,781 (24,013) -	535,768 (22,796) -	512,972 (21,897) 4,229	495,304 (20,644) -	474,661 (20,502)
Closing balance							WWW.	938,889	959,133	916,185	873,629	831,936	559,781	535,768	512,972	495,304	474,661	454,159

Project details					% %		% 1	Total Project	2018/2019 Ca Capital Budget 18/19	pital Budget Review Capital Budget Review	Budget	Ow	Source Funding TSRA	Total		Insurance Claims Funding			Total External		
				Responsible				Budget (Life of Project)	Approved	18/19	Expenditure - Future Years	Kevenue	\$ for \$	iotai	Donated Assets	Opportunities	Subsidies	Borrowings	Funding	Received prior 18/19 Received years 31/7/18	,
Task Description Saibal House - Insurance Claim	Location Saibai	PPE Bcomm	Division	Person GEOFFP	Capital Type New	31/7/18 31/	7/18	935.073		98,578	19/20 & 20/21	_	_			935,073 -		_		,	2019 onwards)
Housing Donated Assets - Department of Housing-17/18	Various	BComm	Housing	JOHNC	Renewal		0%	6,365,400	6,365,400	6,365,400		-	-	-	6,365,400		-	-	-	-	
ommunity Hall Upgrade	Ugar	Bcorp	Business Services	GEOFFP	Upgrade		19%	805,000	205,000	6,023	-	205,000	300,000	505,000			300,000	-	300,000	300,000	
Community Hall and OSC Upgrade (fromerly Aragun)	St Pauls Hammond	BCorp	Business Services Business Services	BRUCER MARYG	New Upgrade		0%	580,285 32.875	219,580 32.875	219,580 32,875	-	580,285 32,875		580,285 32,875			-	-	-	-	-
or Queensland Program -Mabuiag Community Hall (R.2)	Mabiaug	BCorp	Business Services	GEOFFP	Renewal		17%	85,000	32,673	2,173	-	-	-				85,000	-	85,000	42,500	- 42,500
or Queensland Program - Mer Community Hall (R.2)	Mer	Bcorp	Business Services	GEOFFP	Renewal	0% 2	8%	38,000	12,358	27,292	-	-	-	-			38,000	-	38,000	19,000	19,000
or Queensland Program - Workshops (R.2)	Various	Bcorp	Business Services	GEOFFP	Renewal		.9%	225,000	170,210	181,495	-	14.892	-	14.892			225,000	-	225,000		112,500
or Queensland Program - R2- Erub Guesthouse Windsock (R.2) or Queensland Program - R2- Badu Police Station (R.2)	Erub Badu	Bcorp	Business Services Business Services	GEOFFP	Renewal		00%	94,892 50.000	50,000	50,000	-	14,652		14,032			80,000 50,000	-	80,000 50,000		- 40,000 - 25,000
or Queensland Program - R2- Poruma Council Office (R.2)	Poruma	Bcorp	Business Services	GEOFFP	Renewal		18%	60,000	-	905	-	-	-	-			60,000	-	60,000		- 30,000
or Queensland Program - Dauan Guesthouse (R.2) or Queensland Program -iama Guesthouse (R.2)	Dauan	Bcorp	Business Services	GEOFFP	Renewal		2%	150,000	117,034	147,034	-	-	-	-			150,000	-	150,000	75,000	75,000
or Queensland Program - Jama Guesthouse (R.2)	lama Poruma	Bcorp Bcorp	Business Services Business Services	GEOFFP	Renewal		'5% 0%	60,000 350,000	48,000 280,000	15,077 350,000	-			-			60,000 350,000	-	60,000 350,000	30,000 175,000	- 30,000 - 175,000
nstrstructure Fund - TSRA - Airport Waiting Shed - Badu (Roof & Structure)	Badu	Bcorp	Business Services	GEOFFP	Renewal		0%	44,958	22,479	44,958	-	-	22,479	22,479			22,479	-	22,479	-	22,479
comodation Lot 224 Hammond (CEO House) (Fencing & Internal Upgrade) as per resloution		Bcorp	Business Services	JOHNC	Renewal		0%	190,000	38,000	190,000	-	190,000	-	190,000			-	-	-	-	-
nildcare Centre Shade Structure - 15/16 Surplus Funds - Walkways Community Hall (WiP) (Cr Top15)	Badu	Bcorp	Business Services	MARYG	New		00%	95,077 530,000	530,000		-	95,077 53,000	-	95,077 53,000	477,000		-	-	-	-	-
ommunity Hall (Cr Top15)	St Pauls Kubin	Bcorp Bcorp	Business Services Business Services	N/A N/A	Renewal		0%	65,000	65,000	529,351 65,000		6,500		6,500	58,500			-		-	
Builders Workshop Relocation (Cr Top15)	Masig	Bcorp	Business Services	N/A	Renewal		0%	180,000	180,000	180,000	-	18,000	-	18,000	162,000		-	-		-	
g Community Hall (Cr Top15)	Mabuaig	Bcorp	Business Services	N/A	Renewal		4%	180,000	-	173,483	-	18,000	-	18,000	162,000		-	-		-	-
lic Toilets Construction - Works for Qld (R.1) (cr Top15) ainage Upgrade (Cr Top15)	Mer	Bcorp Bcorp	Business Services Business Services	GEOFFP DAVIDB	New Renewal		17%	255,846 50.000	32.397	8,253 44,458	-	12,087 50,000	-	12,087 50,000			243,759	-	243,759	243,759	-
and Workshop Shelter (Cr Top15)	Hammond	Bcorp	Business Services	N/A	Renewal		1%	240,000	240,000	240,000		24,000	-	24,000	216,000						
Corporate - General-2018/19	Various	Bcorp	Business Services	ANDREWH	Renewal		0%	400,000	400,000	400,000	-	400,000	-	400,000			-	-		-	
Corporate - Leased & Licenced 2018/19	Various	Bcorp	Business Services	ANDREWH	Renewal		0%	300,000	300,000	300,000	-	300,000 500,000	-	300,000 500,000			-	-		-	
dit Emergency Works 2018/19 el Bowser Ugar Safe Access	Various Ugar	Bcorp	Business Services Business Services	ANDREWH SUEA	Renewal New		0% 4%	500,000 572,718	500,000 229.087	500,000 551,661	-	500,000		500,000			572,718	-	572,718		- 572,718
18-2019	Various	Fleet	Business Services Business Services	SUEA	Renewal		3%	650,000	650,000	627,270		650,000	-	650,000			-		3/2,/18	-	
lity Mer 2018-2019	Mer	Fleet	Business Services	SUEA	New		0%	572,717	572,717	572,717	-	572,717	-	572,717		-	-	-		-	
Better Regions Fund - Digital Expansion - Funding Opportunity Stadium	Various St Paule	ITC Pecreation	Business Services	N/A GEOFFP	New		0%	257.000	15,619,412		-	57.000		57.000			200.000	-	200.000	200,000	-
r Queensland Program - Iama Sporting Complex (R.2)	St Pauls Iama	Recreation Recreation	Business Services Business Services	GEOFFP	Upgrade Renewal		7%	257,000	159,687	31,501		-					250,000		250,000	125,000	- 125,000
or Queensland Program - St Pauls Stadium (R.2)	St Pauls	Recreation	Business Services	GEOFFP	Renewal	0%	5%	250,000	212,500	238,180		-	-	-			250,000		250,000	125,000	125,000
or Queensland Program - Ugar Stadium (R.2)	Ugar	Recreation	Business Services	GEOFFP	Renewal		1%	85,000	68,000	84,239	-	-	-	-	-	-	85,000	-	85,000		42,500
per Stadium Roof - Works for QLD (R.1) (CrTop15) tadium - Works for Qld (R.1) (Cr Top15)	Warraber Badu	Recreation	Business Services Business Services	GEOFFP	Renewal Renewal		19%	666,845 824.999	-	9,417 5,962							666,845 824,999	-	666,845 824,999	666,845 824,999	
Sporting Facilities (Cr Top15)	Dauan	Recreation	Business Services Business Services	GEOFFP	New		0%	824,999 850,000	850,000	850,000		85,000	-	85,000	765,000		024,999	-	024,999	-	
eawalls-15/16-16/17	Various	Seawalls	Engineering	DAVIDB	New	95% 9	16%	27,116,260	369,883	1,184,209		-	-	-			27,116,260		27,116,260	26,493,508	- 622,752
or Queensland Program - lama STP Fence -W4Q (R.1)	lama	Sewerage	Engineering	TONIV	Renewal		00%	39,113	-	-		-	-	-		-	39,113	-	39,113	39,113	
rr Queensland Program -Boigu STP Fence (R.1) or Queensland Program - Boigu Operators Building (R.1)	Boigu Boigu	Sewerage Sewerage	Engineering Engineering	TONIV	Renewal		00%	28,485 17,802	-								28,485 17,802		28,485 17,802		
r Queensland Program - Warraber Final Elluent Manifold renewal (R.1)	Warraber	Sewerage	Engineering	TONIV	Renewal		00%	13,678	-		-	-		-			13,678	-	13,678		
r Queensland Program - Renewal guttering at the Erub WTP (R.1)	Erub	Sewerage	Engineering	TONIV	Renewal		00%	31,858	-		-	-	-				31,858	-	31,858		-
r Queensland Program - Mer STP Maintenance Works (R.1)	Mer	Sewerage	Engineering	TONIV	Renewal Renewal		00%	252,530	-		-	-	-	-			252,530	-	252,530		-
rr Queensland Program - Iama STP Maintenance Works (R.1) or Queensland Program - Enviroflow Plant Blowers (Boigu, Iama, Mer & Saibai) (R.1)	lama Various	Sewerage Sewerage	Engineering Engineering	TONIV	Renewal		00%	221,462 146,484	-		-	-					221,462 146,484	-	221,462 146,484		
Assets - Water (MIP6)	Various	Water	Engineering	TONIV	Renewal		0%	8,000,000	8,000,000	8,000,000	-	-	-		8,000,000		-	-		-	
Assets - Sewerage (MIP6)	Various	Sewerage	Engineering	TONIV	Renewal		0%	8,900,000	8,900,000	8,900,000	-	-	-	-	8,900,000		-	-		-	
us Local Govt Sustainability Program - Sewer Electical Works & Mixer Renewal (Boigu, Saiba cture Funding - DILGP (ICCIP)- Sewerage	Various Various	Sewerage Sewerage	Engineering Engineering	TONIV	Renewal Renewal		18%	150,000 13,872,469	129,670 7,325,000	32,640 5,144,428	8,694,527			-			150,000 13,872,469	-	150,000 13,872,469	93,192 5,756,250	- 56,808 - 7,104,597 1,098,247
rport Fence	Saibai	Transport	Engineering	MATHEWB	Renewal		0%	30,000	24,542	30,000	-	30,000	-	30,000			13,072,403	-		-	
ad & Hammond Signage/Improvements/Safety (TIDS1617) Stage 2	Various	Transport	Engineering	MARKS	Upgrade		9%	688,530	-	7,440	-	-	-	-			688,530	-	688,530	688,530	-
Wind Indicators & Markers (TIDS1516 \$167.2) & (TIDS1617-\$111.5K) & (RAUP 1516 -\$110K) Fencing (TIDS1516 \$134.835K)&(RAUP1617-\$95.04K)&(TIDS1516 CF-\$9.2K) - Iama	Various	Transport Transport	Engineering	MARKS	Upgrade Renewal		00%	194,994 160.658	-	16,903	-	6,663	-	6,663			194,994 153,995	-	194,994 153,995	194,994	-
Fencing (TIDS1516 \$134.835K)&(RAUP1617-\$95.04K)&(TIDS1516 CF-\$9.2K) - Masig	Masig	Transport	Engineering Engineering	MARKS	Renewal		00%	175,503	-		-	-		-			175,503	-	175,503	175,503	
2015 Events	Various	Transport	Engineering	MATHEWB	Renewal		00%	2,668,204	9,172	9,172	-	-	-				2,668,204	-	2,668,204		
lipad Wind Direction Indicator, Lighting & Fencing - Ugar Safe Access	Ugar	Transport	Engineering	MARKS	Renewal		9%	116,800	-	70,914	-	- 20.000	-	20.000		405,000	116,800	-	116,800	31,229	85,571
Airport Waiting Shed (Cr Top15) - Funding Opportunity irport Waiting Shed & Toilets (Cr Top15) - Funding Opportunity	Poruma Saibai	Transport Transport	Engineering Engineering	TBC	Renewal Renewal		0%	495,000 495.000	495,000 495,000	495,000 495.000	-	30,000	-	30,000		- 465,000 - 465,000	-	-	-	-	
agoon Decommissioning (Cr Top15)	Boigu	Transport	Engineering	N/A	Renewal		0%	900,000	900,000	900,000	-	90,000	-	90,000	810,000			-			
ndfill - Fencing Requirements	Various	Waste	Engineering	MARKS	Renewal	0% 8	5%	1,417,562	460,786	217,841	-	1,417,562	-	1,417,562		-	-	-		-	
cture Funding - DILGP (ICCIP) - Waste	Various	Waste	Engineering	TONIV	Renewal		0%	3,750,000	3,750,000	782,000	2,968,000	-	15.897	15,897	-		3,750,000	-	3,750,000	2,250,000	1,125,000 375,000
oon Fencing (TSRA Minor) TP Shed Repair/Upgrade (TSRA Minor)	Erub Kubin	Water	Engineering Engineering	TOMD	Renewal Renewal		00%	31,795 23.136	-		-	-	11,568	11,568			15,897 11,568	-	15,897 11,568		
WTP Shed Repair/Upgrade (TSRA Minor)	St Pauls	Water	Engineering	TOMD	Renewal		00%	22,682	-		-	-	11,341	11,341			11,341	-	11,341		
mergency response funding (Desals) Stage.1	Various	Water	Engineering	TOMD	New		00%	959,888	-		-	-	-				959,888	-	959,888		-
mergency response funding (Desals) Stage.2 or Queensland Program -Hammond Water Mains Replacement - W4Q (R.1)	Various	Water	Engineering	TOMD	New		00%	84,866	-	-	-				-		84,866	-	84,866		-
r Queensland Program - Kubin Lagoon Fence Liner Renewal (R.1)	Hammond Kubin	Water	Engineering Engineering	TOMD	Renewal Renewal		00%	68,163 59,014				-					68,163 59,014	-	68,163 59,014		
r Queensland Program - Ugar Electrical Works (R.1)	Ugar	Water	Engineering	TOMD	Renewal	25% 1	00%	42,512	-			-	-	-			42,512	-	42,512	42,512	
r Queensland Program - Mabuiag Media Filter Vessel (R.1)	Mabuaig	Water	Engineering	TOMD	Renewal		00%	9,978	-			-	-	-	-		9,978	-	9,978		-
r Queensland Program - St Pauls Well 1 and Kubin Twin Springs Refurbishment (R.1) r Queensland Program - Supply and install 2 new pumps for Well 1 at Badu (R.1)	St Pauls/Kub Badu	oin Water Water	Engineering Engineering	TOMD	Renewal Renewal		00%	19,997 19,961	-		-						19,997 19,961	-	19,997 19,961		
us Local Govt Sustainability Program - Mer Lagoon Pumps, Fitration & Dosing	Mer	Water	Engineering	TOMD	Renewal		.0%	466,534	446,517	420,342		-	-			-	466,534		466,534		- 358,673
r Queensland Program - Water Improvements (R.2)	Hammond/S		Engineering	TOMD	Renewal	0%	0%	242,000	193,600	242,000	-	-	-	-		-	242,000	-	242,000		121,000
r Queensland Program - Chlorine Dosing (R.2) r Queensland Program - Badu Well 2 & 3 (R.2)	Erub,Saibai 8	& D Water Water	Engineering Engineering	TONIV	Renewal Renewal		1%	365,000 440,000	292,000 352,000	290,406 436,418	-			-			365,000 440,000	-	365,000 440,000		- 182,500 - 220,000
poster Pumps - Warraber	Badu Warraber	Water	Engineering Engineering	MARKS	Renewal		1%	66,208	352,000	430,418		6,762		6,762			59,447		59,447		
ooster Pumps - Poruma	Poruma	Water	Engineering	MARKS	Renewal		00%	87,503				16,403	-	16,403			71,100		71,100		
ghtning Strike Insurance Claim	Masig	Water	Engineering	TOMD	Renewal		00%	33,688	-		-	5,000	- 20.050	5,000 36,850	-	28,688 -	-	-	-	-	
goon Pump Station Switchboard - Minor Infra S.1 ear Water Reservoir Replacement - Minor Infra S.1	Saibai Saibai	Water	Engineering Engineering	TOMD	Renewal		00%	74,998 359.606	262,749		-	•	36,850 171,900	36,850 171,900			38,148 187,706	-	38,148 187,706		- 1,298 - 181,974
ter Infrastructure- Mogor Pump (Cr Top15)	Erub	Water	Engineering	MARKS	Renewal		7%	477,500	202,749	62,951		-	,500	- 2,300		-	477,500		477,500	238,750	- 238,750
ture Funding - DILGP (ICCIP) - Water	Various	Water	Engineering	TONIV	Renewal	0%	1%	33,324,303	21,923,008	15,938,319	17,011,986	-	-	-		-	33,324,303	-	33,324,303		- 17,539,560 2,053,368
ng Capital Works -2018-2019 ublic Transport Infrastructure	Various	Water	Engineering	DAVIDB	New		0%	50,000	50,000	50,000	-	50,000 1.468.890	-	50,000 1,468,890			4.745.474	-	4.745.45	2 642 002	1 022 554
iblic Transport Infrastructure nps (Dauan, Hammond & Masig) (TIDS1617)	Hammond Various	Wharves	Engineering Engineering	MARKS	Renewal Renewal		13%	6,184,364 265,293		2,358,553 19,747		1,400,890		1,406,890			4,715,474 265,293		4,715,474 265,293	2,612,803 269,118 265,293	1,833,554
ig - Smart Water Meters	Various	Water	Engineering	DAVIDB	New		0%	400,000	-	400,000		400,000	-	400,000			203,233				
17-2018 -Wharves	Dauan	Wharves	Engineering	DAVIDB	Renewal	0%	0%	2,745,036	-	2,745,036			-			-	2,745,036	-	2,745,036		2,745,036
2018 7-2018 -Roads TSIRC 15.18	Various	Fleet	Business Services	SUEA	Renewal Renewal		.2%	100,000 6,260,243	-	87,601 6,035,292	-	80,000	-	80,000		-	20,000	-	20,000		- 6,260,243
7-2018 -Roads TSIRC 15.18 7-2018 -Roads TSIRC 23.18	Various Various	Transport Transport	Engineering Engineering	DAVIDB	Renewal		4% 0%	6,260,243		6,035,292 6,425,135							6,260,243 6,425,135		6,260,243	1,380,835	- 6,260,243 - 5,044,300
rport Waiting Shed (Insurance Claim)	Mabiuag	Transport	Engineering	MATHEWB	Renewal		18%	70,977	-	8,481		5,000	-	5,000		65,977 -	-,,133		-	-	
care Centre Shade Structure - 16/17 Surplus Funds - Playground	Badu	Bcorp	Business Services	MARYG	New		14%	110,000	-	6,594	-	110,000	-	110,000	-		-	-			-
Care Centre Rust Treatment 16/17 Op Funds care Centre – Bus Purchase 17/18 Op Funds	Badu Badu	Bcorp Bcorp	Business Services Business Services	MARYG	Renewal Renewal		14% 0%	48,946 58.424		2,727 58,424	-	48,946 58,424	-	48,946 58,424				-	-	-	
are Centre – Carport Structure for Bus - 17/18 Op funds	Badu	Bcorp	Business Services Business Services	MARYG	Renewal		0%	85,000		85,000		85,000	-	85,000		-					
care Centre – Childcare Renovations 17/18 Op Funds	Badu	Bcorp	Business Services	MARYG	Renewal	0%	0%	174,396	-	174,396		174,396	-	174,396						-	
rt Waiting Shed - Roof	Badu	Bcorp	Business Services	ANDREWH	Renewal	40% 5	3%	120,000	-	56,500	-	120,000	-	120,000				-		-	-
School Council Office (BP2018 6.2M) Office Addition	Erub Hammond	Bcorp Bcorp	Business Services Business Services	ANDREWH	Renewal Renewal		0%	200,000 93.068	•	200,000 93,068	-	200,000 93,068		200,000 93,068				-			
cil Office (BP2018 6.2M) Office Addition	Badu	Bcorp	Business Services Business Services	ANDREWH	Renewal		0%	121,000		121,000		121,000	-	121,000				-			
ncil Office (BP2018 6.2M)	Saibai	Bcorp	Business Services	ANDREWH	Renewal	0%	0%	195,000	24,970	194,970		145,000	25,000	170,000			25,000		25,000	-	- 25,000
etty (BP2018 6.2M)	St Pauls	Wharves	Engineering	MARKS	Renewal	80% 9	16%	230,000		9,635	-	230,000	-	230,000			200.000	-	200,000	-	200,000
P - Badu Wells Access Road ITIDS - \$200K Dauan Helipad	Badu Dauan	Transport Transport	Engineering Engineering	MARKS	Renewal Renewal		0%	200,000		200,000	-	-	-				200,000	-	200,000	-	200,000
Final Claim Invoice	NA	Bcorp	Business Services	ANDREWH	New	100%	0%	55,987		55,987	-	-	-				55,987	-	55,987		-
SI TIDS - \$500K Badu Island Airstrip upgrades Seawall	Badu Poruma	Transport Seawalls	Engineering Engineering	MARKS	Renewal New		0% 5%	500,000 650.000		500,000 615,104	-						500,000	-	500,000 650.000	- 33.844	500,000
		acawana	Pcei iiig				- /0	050,000		013,104		122,250					030,000		050,000		

Statement of Key Sustainability Ratios

For the period July 2018 to June 2028

Model 1 – Same Service Level - Internal Tenancy Management until 1 July 2023 then Housing Authority Arrangement - Confirmed sources of capital funding - Childcare grant funded

	Actual 30 June 2018 \$	Forecast 30 June 2019 \$	Forecast 30 June 2020 \$	Forecast 30 June 2021 \$	Forecast 30 June 2022 \$	Forecast 30 June 2023 \$	Forecast 30 June 2024 \$	Forecast 30 June 2025 \$	Forecast 30 June 2026 \$	Forecast 30 June 2027 \$	Forecast 30 June 2028 \$
1 Operating Surplus Ratio											
(Net Operating Surplus / Total Operating Revenue) (%)	(40)%	(62)%	(63)%	(63)%	(61)%	(59)%	(34)%	(31)%	(29)%	(27)%	(27)%
(Net Operating Surplus / (Total Operating Revenue - Depreciation Expense on Community Housing)) (%)	(20)%	(36)%	(40)%	(36)%	(35)%	(32)%	(34)%	(31)%	(29)%	(27)%	(27)%

Target is between 0% and 10% (on average over the long-term)

This is an indicator of the extent to which revenues raised cover operational expenses or are available for capital funding purposes.

The percentage indicates the percentage increase in Operating Revenue needed to break-even.

A negative ratio result indicates that Council is expecting to not be able to generate sufficient revenue to cover operating expenses (including depreciation) or fund from own sources capital items

This ratio includes Depreciation Expense of \$45M for the 17/18 financial year and \$46M for the 18/19 financial year.

A secondary Operating Surplus Ratio has been calculated removing depreciation expense on community housing. A signficant improvement on average of 14% can be seen in Council's Operating Surplus Ratio with the removal of Community Housing depreciation. Which accounts for approximently \$18.2m in 17/18 and \$19.1m in 18/19.

2 Net Financial Asset / Liability Ratio											
((Total Liabilities - Current Assets) / Total Operating Revenue)	(60)%	(70)%	(41)%	(41)%	(42)%	(42)%	(44)%	(43)%	(42)%	(41)%	(39)%

Target is <60% (on average over the long-term)

This is an indicator of the extent to which net financial liabilities can be serviced/repaid from operating revenues.

A negative indicator is favourable as it is below the target of 60%

The negative indicators shows that Council has more current assets than liabilities as a percentage of Total Operating Revenue.

3 Asset Sustainability Ratio											
(Capital Expenditure on the		.==.									
Replacement of Assets (renewals) / Depreciation Expense)	39%	158%	53%	26%	15%	16%	0%	0%	0%	0%	0%

Target is >90% (on average over the long-term)

This is the extent to which assets are being replaced as they reach the end of their useful life.

Council is dependant on State and Federal funding for renewal of infrastructure assets. Timing of renewal programs do not always coincide with the annual allocation of depreciation.